



GEF IW R2R/ RSC.5/ Inf.05

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**Fifth Regional Programme Steering Committee Meeting (Virtual) for the  
GEF Pacific International Waters Ridge to Reef Project entitled:**

*Ridge to Reef – Testing the Integration of Water, Land, Forest &  
Coastal Management to Preserve Ecosystem Services, Store Carbon,  
Improve Climate Resilience and Sustain Livelihoods in Pacific Island Countries*

Suva, Fiji 22<sup>nd</sup> to 23<sup>rd</sup> October 2020

**RSC-4 Meeting Record**

# GEF International Waters Pacific Regional Ridge to Reef Project

Ridge to Reef – Testing the Integration of Water, Land, Forest & Coastal Management to Preserve Ecosystem Services, Store Carbon, Improve Climate Resilience and Sustain Livelihoods in Pacific Island Countries

## REPORT

### Fourth Meeting of the Regional Steering Committee



Nadi, Fiji 30<sup>th</sup> – 31<sup>st</sup> July 2019



## LIST OF ABBREVIATIONS

AWP	Annual Work Plan
CCA	Climate Change Adaptation
CEPA	Centre for Environmental Protection Agency
CRIC	Climate Resilience Investment Committee
DFAT	Department of Foreign Affairs and Trade
DRM	Disaster Risk Management
EU E	European Union
EWACC	Economy-wide integration of climate change adaptation and disaster risk Management to reduce climate vulnerability of communities in Samoa
FAO	Food and Agriculture Organization
GEF	Global Environment Facility
GEF SGP	Global Environment Facility Small Grants Programme
GIS	Geographical Information Systems
GM	Gender Mainstreaming
GEM	Geoscience Division (Pacific Community)
HRR	Harmonized Results Reporting
ICM	Integrated Coastal Management
IDA	Island Diagnostic Analysis
IW	International Waters
IWRM	Integrated Water Resource Management
JCU	James Cook University
JICA	Japan International Cooperation Agency
KCSO	Kosrae Conservation and Safety Organization
LDCF	Least Developed Country Fund
LL	Lessons Learned
MNRE	Ministry of Natural Resources and Environment
MOA	Memorandum of Agreement
MOU	Memorandum of Understanding
MSC	Most Significant Change
MYCWP	Multi Year Costed Work Plan
OEEM	Office of Environment & Emergency Management
OEEM	Office of Environment and Emergency Management
PCG	Programme Coordination Group
PEBACC	Pacific Ecosystem-based Adaptation to Climate Change Project
PFD	Programme Framework Document
PGC	Post Graduate Certificate
RAPCA	Rapid Priority Coastal Area Assessment
RPCU	Regional Programme Coordinating Unit
RSC	Regional Programme Steering Committee
RSTC	Regional Science and Technical Committee
SAF	Strategic Action Framework
SOC	State of the Coast
SPC	Pacific Community
SPREP	South Pacific Regional Environmental Programme
STAR	System for Transparent Allocation of Resources
UNDP	United Nations Development Programme
UNEP	United Nations Environment Programme
WWF	World Wildlife Fund

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## 1. INTRODUCTION

The implementation of the GEF Pacific Regional International Waters Ridge to Reef (IW R2R) Project and the coordination of the broader Pacific R2R Programme is carried out under the general guidance of the Regional Steering Committee (RSC), specifically formed for this purpose. The RSC includes the designated national R2R Focal Points, Project Managers, and Heads of Lead Agencies, as well as Global Environment Facility Operational Focal Points.

The role of the RSC is to provide governance advice to the project, guiding its overall implementation and monitoring, as well as overseeing programmatic coordination of the wider R2R Programme through the SPC Regional Programme Coordination Unit (RPCU). Representatives from the GEF Implementing Agencies – UNDP, FAO and UNEP participate in the meetings to foster cooperation and coordination of the National STAR projects in line with the R2R programmatic approach.

## 2. OPENING OF THE MEETING

### 1.1 Welcome address on behalf of the Pacific Community



Dr. Andrew Jones - Pacific Community (SPC)

Pacific Community (SPC) Geoscience, Energy and Maritime Division Director, Dr. Andrew Jones, welcomed delegates and observers to the GEF Pacific Regional International Waters Ridge to Reef Project's 4th Regional Steering Committee Meeting.

In his opening remarks, Dr. Jones underlined the importance of partnerships, and that SPC has long collaborated with the Global Environment Facility (GEF) and the UN family in addressing the many challenges to Natural Resource

Management, Climate Change, Oceans management and other areas critical for building on Pacific Resilience.

Dr. Jones emphasized that SPC has committed to taking a programmatic and integrated approach to sustainable development and the GEF Pacific Ridge to Reef Programme is an example for the Pacific to display and to learn from.

Dr. Jones declared the meeting open.

## 1.2 Welcome addresses on behalf of the Global Environmental Facility Implementing Agencies.



Mr. Levan Bouadze - UNDP Pacific Office

UNDP Pacific Office Resident Representative, Mr. Levan Bouadze, said that the Regional International Waters Ridge to Reef (R2R) Project is of international significance with the purpose to test the mainstreaming of 'ridge-to-reef' (R2R), climate resilient approaches to integrated land, water, forest and coastal management in the Pacific through strategic planning, capacity building and piloted local actions to sustain livelihoods and preserve ecosystem services.

Mr. Bouadze continued that globally, the UN Sustainable Development Goals (SDGs) advocate for a holistic approach in addressing the economic, social and environmental dimensions of development. He reinforced that he could not over-emphasize the significance of an integrated approach to sustainable development.

Mr. Bouadze highlighted that regionally, the Small Island Developing States (SIDS) Accelerated Modalities of Action (SAMOA Pathway) calls for special recognition of the unique characteristics and vulnerabilities of Small Islands nations. He noted that the R2R is one approach designed to improve the integration of water, land, forest and coastal management required to fashion sustainable futures for small island communities.

Mr. Bouadze emphasized that the 2019 Regional Steering Committee (RSC) meeting is significant because one of the main discussions will revolve around the Mid Term Review (MTR) findings and recommendations. He continued that the MTR is a mandatory requirement of the GEF and UNDP and is designed to conduct in-depth assessments of project achievements towards objective and outcomes and presenting recommendations at mid-term for improvement.

Mr. Bouadze called on the RSC members to consider the following:

- Identify and agree to priority activities and strategies, which will strengthen the connections between land, sea and coastal systems in all 14 countries that are part of this regional project.
- Consider the beneficiaries of the project, be it decision makers at national government or community members i.e. men, women and children whose livelihoods and well-being are dependent upon the state of marine and terrestrial ecosystems.
- Identify the most appropriate and effective ways to engage and regularly communicate progress.
- How to ensure interventions at demonstration sites are gender sensitive? Ensure adequate time and opportunities towards the roles and responsibilities of both men and women through the project.
- How do we enhance collaboration between the Regional R2R project and national R2R projects?
- Is there room for improving the reporting and contribution of the Regional R2R project to national development goals and priorities?

In closing, Mr. Bouadze said UNDP is honoured to collaborate with the Global Environment Facility, the Pacific Community, national governments and development partners in implementing this project. UNDP's enduring commitment is to improve the resilience of the Pacific Island nations, help them protect their rich biodiversity, and secure their ecosystems.

### 3. ORGANISATION OF THE MEETING

The RSC welcomed the Regional Programme Coordinator, Mr. Peter Cusack and the Science and National Project Leader, Mr. Samasoni Sauni as new members of the SPC R2R Regional Programme Coordination Unit (RPCU) Team.

#### 3.1 Introduction of Participants

The GEF Pacific R2R Regional Programme Coordinator, Mr Peter Cusack invited participants to introduce themselves. Refer to List of Participants in Annex 1.

#### 3.2 Appointment of Officers (Chair, Vice-Chair; and 2 Rapporteurs)

The presiding Chair was Ms. Rosamond Bing of Tonga (Chief Executive Officer, Ministry of Lands and Natural Resources), however Ms Bing was unable to attend the meeting, delegating her function to Mr Taaniela Kula, who delivered remarks on her behalf.



On this basis, the Solomon Islands represented by Mr. Chanel Iroi resumed the role of new Chair of the RSC. Mr Iroi thanked Tonga for the excellent services of chairmanship and sought support of everyone in his new role as Chair of the RSC. The Chair invited the Committee to nominate individuals as Vice Chairperson and Rapporteurs.

Vice-Chair: Cook Island nominated Palau to represent Micronesia. The motion was seconded by Samoa. The R2R Regional Steering Committee thus endorsed Ms. Gwendolyn Sisor, of Palau as Vice Chair of the 4th Regional Steering Committee Meeting.

Rapporteurs : Palau nominated the Republic of the Marshall Islands (RMI). The Federated States of Micronesia (FSM) second the motion. Cook Islands then volunteered. The RSC thus endorsed Cook Islands and the Republic of Marshall Islands as Rapporteurs of the 4th Regional Steering Committee Meeting.

Rapporteurs : Palau nominated the Republic of the Marshall Islands (RMI). The Federated States of Micronesia (FSM) second the motion. Cook Islands then volunteered. The RSC thus endorsed Cook Islands and the Republic of Marshall Islands as Rapporteurs of the 4th Regional Steering Committee Meeting.

### 4. ADOPTION OF THE REPORT OF THE 3<sup>rd</sup> REGIONAL STEERING COMMITTEE MEETING

The Chair invited the committee to review and adopt the RSC3 Meeting Report.

The Committee endorsed the Meeting Report of the 3rd Regional Steering Committee Meeting noting the statements by Cook Islands, Niue and PNG i.e. (a) that the report reflects substantive discussions and issues raised by countries during the meeting (b) and, that the report should include key outcomes and agreements taken by the committee at the meeting.



## 5. ADOPTION OF THE MEETING AGENDA

The Chair invited the Committee to adopt the Annotated Meeting Agenda. Cook Islands moved to adopt the agenda, which was seconded by Palau. The committee adopted the 4th RSC Meeting agenda. Refer to Annex 2 for List of Documents and Annex 3 for Provisional Agenda.

## 6. COUNTRY STATUS REPORTING

The Chair invited the STAR and IW R2R Project Managers to present brief, joint reports on the status of their national projects. Presentations followed alphabetical order, with the following countries presenting in the first of two sessions: Cook Islands, Federated States of Micronesia, Republic of Fiji, Kiribati, Nauru, Niue and Palau.

[Refer to Annex 4 for a summary of country presentations and list of jointly implemented activities, constraints to programme participation and the proposed action for the GEF Pacific R2R.



Ms Maria Helen Tuoro  
R2R Project Coordinator  
Cook Islands



Mr Paul Teariki  
Ministry of Infrastructure  
Cook Islands



Ms Faith Alexandra Siba  
IW R2R Project Manager  
FSM



Ms Rosalinda Yatilman  
STAR R2R Project Manager  
FSM



Ms Tavenisa Luisa  
IW R2R Project Manager  
Fiji



Ms Beverly Sadole  
National Manager GEF R2R  
Fiji



Mr Puta Tofinga  
Senior Environment Officer  
Kiribati



Mr David Yeeting  
National Project Coordinator  
Kiribati



Ms Evayne Gaubidi  
IW R2R Project Manager  
Nauru



Ms Phaedora Harris  
STAR R2R Project Coordinator  
Nauru



Ms Crispina Konelio  
IW R2R Project Manager  
Niue



Ms Leena Mesebeluu  
IW R2R Project Manager  
Palau



Ms Gwendalyn Kingtaro Sisor  
Senior Projects Manager  
Palu



Mr. Pesega Lifuka Samuelu  
IW R2R Project Manager  
Tuvalu



Ms Ivy Latasi  
STAR R2R Project Coordinator  
Tuvalu



Mr Fata Eti Malolo  
IW R2R Project Manager  
Samoa





Mr Senson Mark  
IW R2R Project Manager  
Papua New Guinea



Ms Kristina Reimers  
IW R2R Project Manager  
RMI



Ms Jennifer deBrum  
STAR R2R Project Coordinator  
RMI



Mr Sammy Airahui  
IW R2R Project Manager  
Solomon Islands



Raushan Kumar  
FAO  
Solomon Islands



Ms Silia Leger  
IW R2R Project Manager  
Tonga



Mr. Taniela Hoponoa  
STAR R2R Project Coordinator  
(FAO) Tonga



Mr Ericksen Packett  
IW R2R Project Manager  
Vanuatu



Mr Hanington Tate Tamla  
National Project Coordinator  
Vanuatu

## 6.1 Discussions and comments on national project updates

- The RPCU advised the Committee that all but one of the national project managers are paid through their government payroll systems, and not through the SPC system. The requests for quarterly pay and funding of all activities follow a routine of satisfying specific requirements on furnishing quarterly narrative and financial reports and supporting documentations and acquittals.
- The above advice was in response to Nauru’s point noting a high staff turn-over in project managers for the IW project because money for pay and activities not always made available on time and difficult to follow, unlike the process for the STAR project.
- UNDP commended the countries for the updates presented and stated that it is encouraging to note the efforts and ideas by countries to resolve constraints to program participation, as well as the level of collaboration taking place at the country level. Referring to the reporting templates i.e. UNDP and SPC templates, instead of synchronizing or standardising the templates, UNDP suggested that the IW project share with UNDP their reporting templates once it has been cleared by SPC. In the same way the Project Implementation Report can be shared by the UNDP analyst to SPC. UNDP now requires that projects submit the quarterly acquittals accompanied by quarterly reports.

## 7. MID-TERM REVIEW

The Pacific Regional International Waters R2R Project Mid-Term Review makes 18 recommendations. The RSC was invited to review:

- a. The recommendations and approve the management responses by UNDP and SPC;
- b. The implications of the recommendations for national STAR and IW projects.

The purpose of the MTR was to:

- Assess any achievements, under-performance and challenges at mid-point;
- Recommend corrective actions to achieve stated outcomes;
- Identify opportunities to enhance the delivery of outcomes;
- Consider sustainability issues and future directions of the project; and
- Make recommendations for the remaining period of the project and its scheduled end date, including options, if any, for no-cost project extension.

[Refer to Annex 5 'Management responses to the recommendations of the MTR mission']

It was mentioned that prior to the main RSC meeting, there were pre- RSC meetings and workshops on Friday and Saturday 26 and 27th July, including:

- a. A preliminary presentation of the Mid Term Review and recommendations and discussion of the management responses. Annex 6: Pre-RSC Workshop on Programmatic Planning and Reporting Highlights.
- b. Most Significant Change workshop, culminating a 2-month newly designed and innovative participatory monitoring and evaluation capacity building activity.

Following the review, the RSC endorsed the findings of MTR and management responses presented, with no disputes to the facts outlined in the MTR report. As reported in the following sub-sections 7.1 and 7.2, the RPCU presented specific strategic work streams to be implemented through the new workplan and budget for the consideration of the Committee. The revised strategy for Island Diagnostic Analysis/State of the Coast reports and the framework for the compilation of lessons learned outline below were also considered and approved by the 5th Regional Scientific and Technical Committee (STC-5) meeting.

### 7.1 Revised strategy for island diagnostic analyses and State of the Coast Reports (Theory of Change).



Ms. Emma Newland - Pacific Community (SPC)

The Chair invited the SPC RPCU Science Officer, Emma Newland, to introduce GEF/IW R2R/RSC4/WP.4. Ms Newland detailed the 'Revised Strategy on Island Diagnostics Analysis (IDAs) and State of the Coasts (SOCs)' relating to the MTR Recommendation 6 and requested the Committee 'to consider the recommendation in light of SPC's response and the advice of the RSTC and RPCG, and to endorse as appropriate'.

The revised strategy also applies and encompasses activities relating to the following recommendations i.e.:

- Recommendation 3 'Linkages with other national activities and processes'
- Recommendation 4 'Mainstreaming R2R'
- Recommendation 5 'Adopting an Ecosystems Goods and Services Approach'
- Recommendation 15 'Capacity building focus'
- Recommendation 17 'Communications strategy'
- Recommendation 18 'Gender issue'.

The meeting noted, among other details in the paper, the ‘Stepwise and cascading approach’ of the R2R Science-Policy interface as set out below.

Step	Description	Outputs	Stakeholder Engagement
1	R2R Mainstreaming Team and Scoping	Functional Mainstreaming team Review and opportunities for mainstreaming R2R	National and community stakeholder participation in process
2	Baseline and Data Collection	Primary and secondary data collated into central database Pilot Site Diagnostic Report	National teams and community participation in field surveys
3	Diagnostic analysis workshop	National Island Diagnostic Analysis Report	National teams (including people representing the pilot site, local leaders and skilled interested individuals from various groups)
4	Spatial Prioritisation Procedure	<ul style="list-style-type: none"> <li>National scale thematic maps (urban pressures, marine vulnerability, fisheries)</li> <li>Catchment scale thematic maps (catchment health index, coastal heal index, marine health index)</li> </ul>	Community group and national level participation
5	State of the Coast Report	<ul style="list-style-type: none"> <li>National State of the Coast Report</li> </ul>	National stakeholder participation
6	Strategic Action Framework	<ul style="list-style-type: none"> <li>National Strategic Framework for ICM/IWRM</li> </ul>	National stakeholder participation

The Committee discussed and approved the revised strategy for IDA and SoC.

## 7.2 Programmatic framework for coordination and compilation of R2R lessons learned

The Chair invited, the SPC RPCU Communications and Knowledge Management Adviser, Dr. Fononga Vainga Mangisi-Mafileo, to present on the programmatic framework for coordination and compilation of R2R lessons learned, as outlined in meeting paper RSTC5 WP.5.

The RSC was invited to:

- i. Review and approve the draft framework, including the RSTC inputs in Annex 1 and 2;
- ii. Agree on the proposed implementation schedule.

Tuvalu requested clarification on whether the national projects ending in December 2019 will be required to contribute. Palau also asked whether the experience notes template attached to the framework would replace the previous lessons learned format submitted quarterly by the national projects.



Dr. Mangisi clarified that this framework will be applicable to those countries that are still operating beyond December 2019. The attached lessons learned template is more elaborate and will focus on consolidated experience on the output and outcome level results. The national projects are advised to consolidate the activity-based lessons learned document periodically reported and use this

Dr. Fononga Mangisi-Mafileo - Pacific Community (SPC)

as basis for developing the lessons learned documents using the template provided. The committee acknowledged the proposed Lessons Learned Framework and made the following observations:

- Kiribati opined that the activity should have been considered at the initial stages of the project.
- FSM and Palau expressed concern that projects are already committed to submitting quarterly reports. With the projects coming to an end, the consideration of the Lessons Learned Framework would not be helpful and would contribute to the workload.
- Niue supported the Lessons Learned Framework, pointing out that it is an opportunity to capture issues and lessons learned from having two projects side-by-side and the challenges faced by project managers. Documenting and capturing challenges through the Lessons Learned activity would ensure that future project designs will consider the balance between project managers' workload and reporting obligations; and
- FSM and Tuvalu supported the proposed Framework and suggested the possibility of countries compiling a joint IW/ STAR Lessons Learned report.
- In responding to the concerns raised by the committee, the RPCU offered the following explanations and advice:
- Dr. Mangisi-Mafileo emphasized to the Committee of the importance of robust lessons learned in understanding project enablers and constraints. She said that the document is a great tool to guiding future investments and planning.
- She highlighted that there are reporting mechanisms in place for capturing activity-level experiences and lessons, however, the proposed programmatic framework for developing and compiling lessons learned was responding to a recommendation by the MTR that the RPCU play a lead coordination role in developing or compiling lessons learned on R2R across the wider R2R programme, and how to do it.
- The proposal by FSM to have a programmatic lessons learned document for both STAR and IW projects was acknowledged and accepted by the RPCU.
- The Pacific R2R Lessons Learned Template (Annex 7) provides guidance to project managers and will help facilitate the packaging of existing and new information to produce a detailed lesson learned report. The templates will help to raise the level of documentation and analysis in the process of developing lessons learned. Information collected through quarterly reports will contribute to this process. These lessons learned should also be at a standard where we are able to share inter-regionally and globally.



Launch of the inaugural Pacific R2R Programme Country Exhibition showcasing project results at the margins of the Fourth Regional Steering Committee Meeting in Nadi, Fiji (August, 2019).

In support of the proposed framework, the UNDP Suva Office representative, supporting the RPCU responses, reminded the Committee that the Pacific R2R Project is part of a global community in the IW Portfolio being implemented through a programmatic approach. The consideration of the proposed lessons learned framework would allow the Pacific R2R to share lessons and experiences from the programmatic and project implementation with donors and with other projects.

The meeting also noted interventions from Dr. Nicole O. Caesar, who was observing the meeting, where she commended the Regional IW R2R Project and national Project Managers and Coordinators, adding they must not shy away from sharing their project results and best practices. She went on to say that there is so much to learn from stories in this region and the lessons learned. These must be shared with the wider and global GEF and development community. Substantial lessons learned reports would enable the project to identify common strengths, challenges, what worked, what did not, and what could have been done differently. Qualitative data, with trends and themes coming out of the report will contribute to future project and program planning.

In the end, FSM moved to adopt the Programmatic framework for coordination and compilation of R2R lessons learned subject to no-cost extension. Cook Islands seconded the motion. On this basis, and having reviewed and discussed the paper, the Committee endorsed the 'Pacific Ridge to Reef Programme framework and recommendations for coordination and compilation of R2R lessons learned' including the RSTC inputs in Annex 1 and 2 and the proposed schedule for implementation.

The approval was made subject to the Committee's decision on an extension for the Regional IW R2R project and national IW demonstration projects. At the end of the meeting, the RSC approved the no-cost extension of the IW R2R project.

Furthermore, the Committee agreed to pursue the following:

- Confirmation by the national STAR R2R and IW projects on a date or period that they can convey a decision to the RPCU of the title and short summary of their specific lessons learned contribution using the regional framework as a guide;
- It was agreed that the RPCU Communications and Knowledge Management Adviser will coordinate directly with all project managers (STAR and IW) on the dates, and the development and compilation of lessons learned;
- Based on the confirmation of titles and timeframe, RPCU will consolidate and update the regional R2R lessons learned framework;
- All available summaries and/or draft lessons learned reports to be submitted to the RPCU by June 2020 for reporting at RSC5; and
- A final date for the submission of completed lessons learned, and publication will be determined at RSC5.

## **8. REMARKS BY A REPRESENTATIVE OF THE GOVERNMENT OF FIJI**



The Permanent Secretary of Fiji's Ministry of Waterways and Environment, and GEF Operational Focal Point, Mr. Joshua Wycliffe, addressed the meeting on behalf of the Government of Fiji.

Mr Joshua Wycliffe  
Permanent Secretary of Fiji's Ministry of Waterways  
and Environment, and GEF Operational Focal Point

## 9. REPORT TO THE COMMITTEE BY THE REGIONAL SCIENCE AND TECHNICAL COMMITTEE



Mr Samasoni Sauni - Pacific Community (SPC)

The Chair invited the SPC staff to present the decisions and highlights of the RSTC-5 meeting. The RSTC Chair, Professor Marcus Sheaves, was unwell and unable to present his report. A copy of the RSTC-5 meeting decisions and highlights marked Annex 8. The meeting was requested to consider and endorse the report.

The Chair opened the floor for discussion and the meeting noted the following observations and interventions:

- Tonga emphasised the recognition of national capacities i.e. local consultants etc., who can contribute to the work of the committee. Tonga proposed that the RSTC meetings involve representation of the RSC.
- Tonga further proposed that three representatives of the three sub-regional groups represent the RSC at RSTC meetings that convene outside the RSC week. PNG seconded the motion by Tonga.
- Niue and PNG supported Tonga's intervention, reiterating the value of participation of RSC delegates at the RSTC meetings for purposes of providing scientific inputs and strengthening national capacities.
- On Tuvalu's question of limiting membership of the Committee to five, the RPCU informed the Committee that it is a requirement of the RSTC ToR and the R2R Project Document.
- Niue suggested that the ToR be amended to allow countries to volunteer as members of the RSTC committee. or to participate and contribute at particular meetings.
- Marshall Islands observed that if the TOR is amended to expand membership of the RSTC, the Committee will need to reconsider the Project Document and gain endorsements of any amendments to the ToR, which would be complex and time-consuming. The Committee needs to agree that participation at the RSTC is allowed if there is interest from the RSC at a particular meeting.
- The RPCU encouraged the STAR R2R and IW projects to support, engage and contribute to other existing scientific platforms and forums, such as the STAR R2R Conference and network.
- The UNDP Bangkok Office representative supported the countries' observations to involve the RSC and local capacities within the RSTC meetings. Dr Padilla further requested the RPCU to provide an update on the establishment of the scientific and technical roster to ensure that the project, the RSTC and other programmes will identify and engage existing local expertise.

The RPCU reminded the RSC Committee that what is being requested arises from a working paper that was endorsed at the 2017 RSC meeting in Tonga. It provided a template to consolidate information from CVs of consultants. The roster is part of the development of a new R2R website, which the Committee has been updated on at the pre-RSC Workshop.

- Fiji suggested dividing the RSC Committee into clusters where a representative from each cluster is appointed as a member of the RSTC Committee.
- Cook Islands raised that in terms of achieving a lot more, there needs to be an improved understanding and communication of the scientific components of the projects and how it contributes to the broader deliverables. Other expertise available within other Council of Regional Organizations of the Pacific (CROP) agencies needs to be considered for the work of the RSTC.

- The RPCU acknowledged the comment by Cook Islands, confirming that the role of the RSTC is to provide scientific guidance, oversight and advice to the RSC, but also directly to the R2R IW & STAR Projects as stipulated in its current agreed TOR.

The RSC Committee endorsed the RSTC report noting interventions across the floor on the importance of including project countries' voluntary representation in the work of the RSTC. It was clear from the discussion that future meetings of the RSTC would be open to anyone to participate willingly, and no longer closed to current membership of the Committee.

The Committee also agreed that the RPCU, together with the RSC, should identify and document, the best way forward, and that this should be reported back through a post-session meeting.

## 10. REPORT TO THE COMMITTEE BY THE REGIONAL PROGRAMME COORDINATION GROUP



Dr. Jose Padilla - UNDP

The Regional Programme Coordination Group Chair, Dr. Jose Padilla presented the report of the 4th RPCG Meeting [Refer to Annex 9 Fourth RPCG Meeting Report].

SPC acknowledged the Implementing Agencies for their support in enabling the programmatic approach and sought UNDP's advice on practical steps that can be taken to promote better collaboration between STAR and the overall programme.

The RSC committee endorsed the 4th Regional Programme Coordination Group (RPCG) Meeting report noting UNDP's intervention and response to SPC's request regarding:

- The need for child projects to cooperate and accede to the programmatic approach to enable and facilitate the SPC RPCU's mandate in reporting against the Project Framework Document (PFD) through the M&E Harmonised Results Reporting process and through the lessons learned framework and activity.
- The IW R2R Projects will provide reports directly to the RPCU as this is provided for under the MOAs with agencies responsible for the IW projects in-country. However, the STAR projects will report directly to the GEF Implementing Agencies (UNDP, UNE or FAO).
- The RPCU suggested that the GEF Implementing Agencies consolidate outcomes/outputs or results for each of the child projects, or that the GEF Implementing Agencies share the information with the RPCU to consolidate and update the HRR tool.
- Cook Islands, Samoa and Vanuatu acknowledged and supported the suggestions and comments raised by SPC and UNDP.

### 10.1 Discussions in response to the update by the RPCG

UNDP advised the RSC that the Regional IW R2R Project is committed, through the Programme Framework Document to deliver on various GEF indicators. SPC's role is to consolidate and compile all project accomplishments and reporting for submission to the GEF. UNDP and the Implementing Agencies are therefore appealing to the STAR projects to collaborate and share reports and achievements to accommodate the obligations of the RPCU. In addition, the level of detail needed by the RPCU might be more comprehensive than UNDP's requirements. UNDP called on countries to accommodate future requests from the RPCU to facilitate the reporting process.

UNDP acknowledges the Global Environment Facility (GEF) concerns about the lack of communications and cooperation between the national R2R and IW projects despite significant financial investments, and they request that this is prioritized in the coming year.

The SPC RPCU's Country Coordination and Monitoring and Evaluation Adviser responded to the discussion and clarified that Component 5 clearly mandates the Regional IW R2R to pursue the programmatic approach, which requires the RPCU to report on results of the investments provided by the GEF. This will consider:

- i. The Harmonised Results Reporting tool to report on the regional IW R2R project allocation i.e. the results in terms of outcomes and outputs with regards to the investments by the GEF of US\$ 90.4million, and;
- ii. The need to exchange lessons learned data and information through the Lessons Learned Framework, which will provide the basis for future investments in Ridge to Reef for the Pacific.

The adoption of the Lessons Learned Framework will be the project's legacy to the Pacific and once this document is developed, it will serve as a building block for future investments in R2R, and in programming.

Samoa acknowledged the comments raised by UNDP and SPC and called on the project managers and the RSC to support the RPCU and to provide reports through the appropriate channels. Samoa referred to the data presented by the RPCG indicating a need for updated information from Samoa, which demonstrates that the different reporting lines of the IW and the STAR projects resulting in the RPCU not having complete information and data to fulfill its programming mandate.

## 11. JAMES COOK UNIVERSITY POSTGRADUATE COURSE UPDATE



Prof Marcus Sheaves - James Cook University (JCU)

James Cook University's Professor Marcus Sheaves presented an update on the R2R Postgraduate Course

Professor Sheaves commended the project managers that are undertaking the course for their commitments and provided the following highlights:

- 36 students successfully completed all four subjects
- More than 28% of students achieved grades of High Distinction in each of the subjects, aligning with quality university standards
- Successful students will commence the first subject in the Graduate Diploma of R2R Sustainable Development.

The Committee was reminded that the course content is designed to address the needs of the R2R program in terms of the scientific and technical capacities at the national and regional level, and that JCU welcomes suggestions on any variation on subjects being offered to satisfy those needs.

The Committee also noted that the R2R programme course is the first by JCU that is delivering a programme that allows students to directly apply technical knowledge and skills to their current role and activities on the ground, it was mentioned that JCU would not have resources to finance those wishing to attend the formal graduation in Townsville early in 2020.

Professor Sheaves responded to Niue's question on whether there is provision to enrol directly into the Graduate Diploma programme, advising that due to the University's regulations this will need to be further considered and discussed. Professor Sheaves, did however, support Niue's suggestion.

The Committee noted and endorsed the JCU update on the Post Graduate course.



## 12. CARRIBEAN IWECO PROJECT R2R EXPERIENCE AND EMERGING LESSONS

In November 2018, the International Waters Conference, a flagship learning event of the GEF International Waters Portfolio, was held in Morocco. The conference included a participant-led workshop on Integrated R2R Approaches in Pacific SIDs: Perspectives and Experiences involving the Pacific R2R Programme. The workshop coordinated by UNDP saw the Caribbean IWEco Project and Meso-American R2R express their interest in twinning with projects in the Pacific to learn from the projects while they are in the early stages of implementation. This resulted in a very positive outcome, with the invitation and participation



Dr. Mangisi-Mafileo co-facilitating Citizen Science workshop at the Third IWEco Project Steering Committee in April, 2019.

of the Regional IW R2R Project the Communications and Knowledge Management Adviser Dr. Fononga Vainga Mangisi-Mafileo to the GEF Caribbean IWEco 3rd Steering Committee Meeting in the Dominican Republic, and the GEF Caribbean IWEco representative attending the Pacific R2R 4th Regional Steering Committee meeting. The twinning exchange was supported and funded by the GEF International Waters Learning Exchange and Resource Network (IWLEARN).

GEF Caribbean IWEco Project Technical and Monitoring Officer Dr Nicole O. Caesar presented experiences and emerging lessons from R2R implementation in the Caribbean. She emphasised the value of documenting lessons learned – challenges, best practices, recurring issues, successes, to inspire a way forward for future project design, including for other regions.

An example is the GEF Caribbean IWEco Project which is a 5-year multi-focal area regional project ‘Integrating Water, Land and Ecosystems Management’ in the Caribbean SIDs with a focus on Sustainable Forest Management (SFM), International Waters (IW), Land Degradation (LD) and Biological Diversity (BD). The project builds on IWCAM which demonstrated best practices for stakeholder participation, communication, legislations, data and information management, partnerships, education and outreach, capacity building, mainstreaming, adaptive management, and demonstration of environmental stress reduction’.



Dr Nicole O. Caesar showcases IWEco project results at the inaugural launch of the Pacific R2R Exhibition in August, 2019.

The documentation from IWCAM informed the design of the IWEco Project, which also identified the need for increased country allocation to allow countries to execute national project activities. Dr. Nicole also highlighted that much of the funding for IWCAM now IWEco is being directed to Information and Knowledge Management.

### 12.1 Discussions in response to the presentation by the Caribbean IWEco Project

UNDP commended the presentation and experiences shared by Dr. Nicole and further suggested to the Committee:

- that Pacific R2R should consider the Asia Integrated Coastal Management Project in a similar way to the IWEco Project exchange visit; and
- learning visits between the Caribbean and the Pacific country projects should be supported.

### 13. MOST SIGNIFICANT CHANGE – HIGHLIGHTS.

Dr Mangisi-Mafileo presented on the highlights of the Most Significant Change assessment workshop conducted earlier in the week, marking the culmination of the two-month capacity building exercise. The exercise links to Outcome 3.2 in the project logframe: Coordinated approaches for R2R Integrated Land, Water, Forest and Coastal Management and Climate Change Adaptation achieved in 14 PICS; and Output 3.2.4 Participatory techniques used to gauge learning and change in perception among inter-ministry committee members.



Building consensus in environmental governance through rapid application of MSC as a facilitation technique, participants from 14 Pacific Island Countries engage in the assessment and presentation of significant change stories from R2R implementation.

The Most Significant Change Technique is:

- A form of participatory monitoring and evaluation wherein project stakeholders are involved in deciding the sorts of change to be recorded and in analysing the data.
- A monitoring tool because it can occur throughout the program cycle and provides information that can help people manage the program.
- An evaluation tool because it provides data on outcomes that can be used to assess the performance of the whole program.

The design was based on experiential learning where the key elements of the MSC process are to:

- socialise the methodology to those who will apply it;
- collect stories of change;
- review and select stories;
- present stories, assess (national, sub-regional and regional levels); and
- communicate the results.

Committee members were grouped into the Pacific's three sub-regions, i.e. Melanesia, Micronesia and Polynesia, with each group tasked with analysing each country story within the group and voting for the best one from that sub-region.

The 3 top sub-regional stories were:

1. Melanesia - Fiji STAR Mindset Change
2. Micronesia - FSM STAR Dry Litter Piggery in Kosrae
3. Polynesia - Tonga IW Community to Cabinet Behaviour

Micronesia MSC Story

Polynesia MSC Story



Melanesia MSC Story

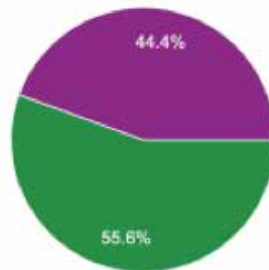
The highest scoring story from each sub-region then presented their stories back to the wider Committee, where they were re-assessed.

The Most Significant Change Story for the Pacific region was the Fiji STAR Project on *Mindset Change*.

## Workshop Results:

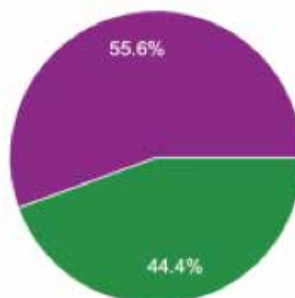
### Objective 1:

Be familiar with the MSC technique and its application on (including story collect on and public presentation)



### Objective 2:

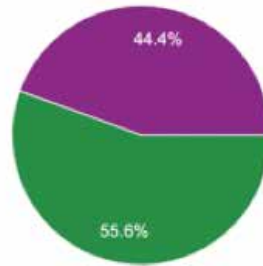
Understand the process and be able to reapply in their local context



- Strongly disagree
- Disagree
- Neither agree nor disagree
- Agree
- Strongly agree

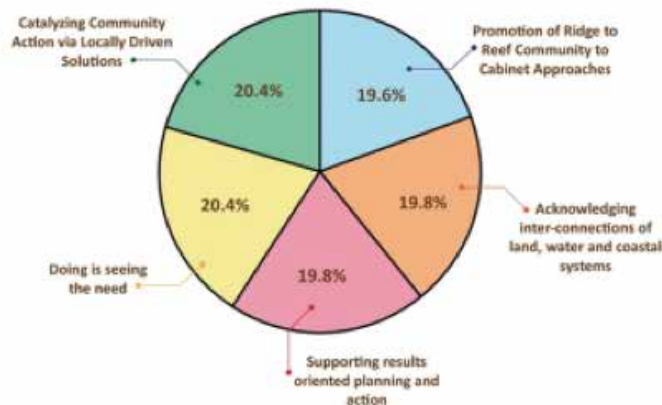
- Strongly disagree
- Disagree
- Neither agree nor disagree
- Agree
- Strongly agree

**Objective 3:**  
Improve their  
understanding of the  
R2R guiding principles



- Strongly disagree
- Disagree
- Neither agree nor disagree
- Agree
- Strongly agree

**Objective 3:**  
Improve their  
understanding  
of the R2R  
guiding  
principles



## 14. STATUS OF THE REGIONAL INTERNATIONAL WATERS RIDGE TO REEF PROJECT.

The GEF R2R Regional Programme Coordinator, Mr. Peter Cusack presented the status of the GEF Regional International Waters R2R Project which highlighted the achievements under each component. Mr Cusack noted that the Regional Programme Coordination Unit was fully recruited with himself, and Mr. Samasoni Sauni in the capacity of Science and National Project Leader, Samasoni Sauni.



Mr Peter Cusack - Pacific Community (SPC)

Mr Cusack reminded the Committee of Programme Objective: To maintain and enhance Pacific Island Countries' ecosystem goods and services (provisioning, regulating, supporting and cultural) through integrated approaches to land, water, forest, biodiversity and coastal resource management that contribute to poverty reduction, sustainable livelihoods and climate resilience.

Mr Cusack provided overviews of the GEF Pacific R2R Program and its governance and how the STAR and International Waters R2R Projects relate. He noted too, the imperative that that a programmatic approach must be taken in delivering and monitoring the STAR and IW R2R projects in order enable effective evaluation. He then provided a detailed description of the IW R2R Project and its components, namely:

**Component 1** National GEF STAR funded Multi-focal Area Ridge-to-Reef Demonstrations in all Pacific Island Countries

**Component 2** Improved Governance for Integrated, Climate Resilient Land, Water, Forest and Coastal Management

**Component 3** Mainstreaming of Ridge to Reef ICM/ IWRM approaches into National Development Planning

**Component 4** Regional and National/Local Ridge-to-Reef Indicators, Monitoring & Evaluation & Knowledge Management

**Component 5** Regional Program Coordination

He presented the IW R2R Results Framework, the project timelines and a summary of the demonstration projects being undertaken in each participating country. He also informed the Committee of project progress, including the use of charts that track progress.

He went on to describe the factors supporting achievement of project targets and their impact on project delivery as well as the constraints and challenges faced in meeting project targets and how these are being addressed. He concluded by summarising project progress, noting that most targets, 21 in all, are on track, but 7 are suffering significant delays. He noted that by RPCU's evaluation the performance of IW R2R is moderately satisfactory.

Mr Cusack also appealed to countries to work together across the GEF Pacific R2R Programme to provide real opportunities to build capacities and to magnify the delivery of impacts against the GEF focal areas based on the R2R science to policy and community to cabinet model.

See the Regional Coordinator's full presentation here.

#### **14.1 Discussions and clarifications in response to the status update provided by the R2R Programme Coordinator were as follows:**

- The cost of the RSC is charged to the regional project rather than to national allocations.
- UNDP reiterated that a few countries have reached the 50% implementation mark, with a collective expenditure rate of 45%. Therefore, in relation to the budget balances, the MTR recommendations, the national logframes and the extensions that have been proposed by countries, national log-frames need to be updated by the countries to inform budget allocations.

### **15. MULTI-YEAR COSTED WORK PLAN FOR THE REGIONAL IW R2R PROJECT**

The GEF R2R Regional Programme Coordinator then presented the Multi-year Costed Workplan and budget for the GEF Pacific International Waters Project. Refer to Annex 10

This workplan aims to deliver the intended project outputs and outcome as amended, taking account of the findings and recommendations of the Mid-term Review, including recommendation 12 regarding a No-cost Extension. It anticipates an extension period to December 2021 with a genuine commitment by the SPC RPCU to support all countries (leaving no one behind) right through implementation, including those that have just commenced national activities. The Regional Coordinator explained that it is critical for countries to consider ways to achieve milestone targets i.e. to identify what is possible with the resources remaining. The presentation highlighted the following:

Fundamental considerations of the proposed multi-year costed work plan:

- Heightened support of 14 national projects and stakeholders for the R2R approach.
- Safeguard linkages with other national activities and processes through science to policy action.
- Pursue ecosystems goods and services as the foundation of a scientific and technical approach.
- Improved technical information sharing and reporting based on agreed R2R knowledge products framework and communication strategy.
- Development and communication of lessons learned within the Pacific R2R network.
- Gender responsive capacity-building activities based on technically sound and scientifically robust interventions.

Features of the proposed multi-year costed work plan

- Duration/coverage: July 2019 to December 2021 inclusive of a 15 months no-cost extension.
- Support for 14 national IW R2R demonstration projects.
- Capacitate and pursue Science to Policy action to least 6 Pacific Island Countries.
- USD 1.6 million for financing national priorities under the updated national logframes.
- Financing of Post graduate diploma (total of 4 units) with James Cook University (2019-2021).
- Budget for Regional Steering Committee meeting for 2019 and 2020.
- One Regional R2R investment forum and planning.
- Technical support in the development and publication of R2R knowledge products.



Mr Jose Antonio- Pacific Community (SPC)

The RPCU Country Coordination, Monitoring, and Evaluation Adviser Mr. Jose Antonio then guided the committee through the MYCWP and pointed out that the workplan follows the UNDP format with enhancements by the RPCU team. Discussions by the Committee centred on the outputs and milestone targets and how they translate into the financials of the remaining period of the project.

The Committee approved the Multi-Year Costed Workplan, including a 15-month no-cost extension covering the period October 1, 2020 to December 31, 2021. Mr Antonio noted that the Committee has been fully informed and has acknowledged that the Project will implement the management response on the basis and assumptions outlined in the information paper GEFIWR2R/RSC.4/5.

## 15.1 Discussions and comments in response to the Multi-Year Costed Work-plan

Palau's STAR representative sought clarification on whether the MYCWP is being reviewed under the assumption that the RPCG has approved all the MTR recommendations, considering that there are 6 recommendations that requires action by the STAR projects. Will the decisions on the MYCWP have implications for STAR projects? Will the decisions made by the STAR Implementing Agencies have implications on the Multi-year Costed Workplan?

UNDP RPCG Chair, Jose Padilla, responded to Palau pointing out that the Committee will have to make those presumptions at this time and the RPCU will discuss further with the STAR R2R projects. Discussions on the MTR recommendations and its implications have been conducted with the Implementing Agencies and this will be considered within the child STAR R2R projects, therefore the point raised by Palau will be considered.

UNDP confirmed that the MYCWP will not impose obligations on the STAR projects because that is beyond the mandate of the RSC. However, the national IW projects will be abiding by the recommendations and will continue dialogue with the RPCU, the STAR R2R projects and the Implementing Agencies.

Palau's STAR representative sought further clarification from the Implementing Agencies on a decision regarding the sharing of progress reports, and STAR contributions to the HRR Tracking Tool that the countries could refer to when consulting with their respective STAR project boards on the sharing of progress reports with the RPCU. Such sharing would allow the RPCU to gather the STAR information it needs to report effectively report against relevant indicators. As some STAR projects have Implementing Agencies separate project Boards to the IW R2R projects the sharing of progress reports with the RPCU will depend on their Board's approval.

UNDP informed the committee that the GEF IAs are supportive of all the MTR recommendations. UNDP suggested that the STAR R2R projects discuss the implications of the recommendations at their next STAR R2R project Board meetings. The final decision rests with the project Boards and not with the GEF IA agencies. The budget being presented is in anticipation of a positive outcome of continuing dialogue between the RPCU, the agencies and the STAR R2R projects.

In response to a query from PNG the RPCU confirmed that the MYCWP is based on the remaining fund allocations and includes collaboration with STAR R2R projects. There are provisions within the workplan for taking account of STAR R2R project progress, but which will depend on effective channels of communication being established between STAR R2R projects and the RPCU.

UNDP elaborated on the RPCG response to the MTR recommendations, highlighting that UNDP is supportive of all the recommendations, but noting that any additional work that the MTR recommendations require should not be at the expense of the main deliverables of the project. The RPCU should focus on deliverables articulated within the project document, rather than becoming preoccupied with MTR recommendations.

Palau STAR enquired on the role of the STAR projects considering that MTR recommendation 12 refers to 'no-cost' extension. What level of support will be required by the STAR projects to ensure that the overall IW Project is successful in achieving its milestone targets?

Niue STAR R2R – supported the question raised by Palau and suggested that the work focus on the IW R2R deliverables as a reference where the STAR R2R could provide some support at the national level to provide information to the IW in-country. There is a hesitation on approving the workplan because of the reference to the STAR R2R projects, hence the suggestion to refer the focus on IW with support at the national level by the STAR R2R projects.

The RPCU Country Coordinator, M&E Advisor referred the Committee to the MTR management response matrix, which contains information on the implications of the MRT recommendations on both the STAR R2R and IW R2R projects. It provides guidance to both STAR R2R and national IW R2R projects in terms of commitments and conditions that were used as basis in constructing the Regional IW R2R project MYCWP.

Cook Islands STAR R2R shared their perspectives on the MYCWP and acknowledged the implications of the recommendations on the STAR R2R project and the management responses. The STAR R2R project understands that it can share the technical reports with the RPCU, however the review of methodologies by the RSTC is not feasible due to reporting timelines. Taking into account the implications and the support by the agencies, the STAR R2R projects should be able to raise tis with their Boards and endeavour to fulfil the recommendations.

In response to Cook Islands, UNDP stated that the workplan makes presumptions in anticipation of the next steps around the need (noted by the Cook Islands STAR) to refer logframe amendments to project Boards. The Committee should recognise that there are certain constraints in play when

responding to the MTR recommendations. Some of the recommendations impinge on how the GEF projects are implemented, but this is outside the mandate of the RPCU. The RSC does, in any case, need to decide on endorsement or otherwise of the proposed IW R2R regional workplan and budget so that UNDP can release project funds. The STAR R2R projects can then provide feedback to the RPCU and the management committee regarding the consultations in-country i.e. to advise what can or cannot be fulfilled by the STAR R2R in the coming year. UNDP, SPC and agencies are willing to construct the appropriate language to approve the work-plan and budget.

Tonga sought advice from the RPCU on how the national projects can access regional funds to progress activities and priorities.

The RPCU explained that the countries have allocation of USD\$200,000 for national activities, however there are also regional initiated activities like the 'science to policy' work i.e. the RAPCA, IDAs, SOCs, SOEs etc., that are implemented at the national level and will be funded under the regional budget which is on-top of the USD200,000 national allocation. Projects to revert to the logframe and assess the outputs and deliverables that countries can complete, within the given timeframe, and to indicate whether more time is required and discuss with the RPCU the financial implications of the outputs that the project aims to deliver.

The Federated States of Micronesia acknowledged the clarification provided by the RPCU and confirmed that FSM supports the MYCWP, while raising concern on the expiration of its MOA in December 2019. FSM is therefore calling on the countries to approve the MYCWP to inform and support the amendments of the MOA for national IW R2R project implementation.

Palau IW queried how much the countries could request through the workplan if the MOAs are extended?

RPCU reiterated that countries need to review and update their logframes to determine how much of the intended results can be achieved within the current project duration, also indicating those outputs requiring additional time. Once this is identified, the project should get the updated logframe and corresponding workplan (national MYCWP) endorsed by their national Project Steering Committee and submit them to the RPCU. The request for funds shall be based on the liquidity plan (i.e. quarterly work-plan) which is derived from the MYCWP of the national project. The RPCU will release funds based on the quarterly work-plan, acquittals (at least 80% of the utilization) and the approved narrative reports submitted.

The RPCU elaborated further (referring to Tonga's query) pointing out that the USD200,000 allocation for countries is charged under Component 1, Outcome 1 of the MYCWP of the Regional IW R2R project, that aims to implement the agreed pilot demonstrations measures and achieve the stress reduction targets indicated in the national logframes. Further to this, Project Managers are encouraged to provide substantive inputs to the regional initiated activities. As with the first MYCWP template, projects can tap into the regional budget by indicating their wish to implement regionally initiated activities in their workplan.

In response to Niue's query on the turn-around time for requests, the RPCU advised that it would depend on the country's processes and the commitment to providing local support.

Further to the discussions above, the RPCU Science Team Leader added that the RPCU intends to work directly with national teams on implementing regional activities. The RPCU has not made provision for engaging international consultants for specific works on Step 1 to Step 6, but instead aims to support countries in developing ToR, and identifying and engaging national consultants to carry out regional activities.

Considering the concerns raised by the Palau STAR R2R on the decision by the GEF on the 'no-cost extension, as well as noting that the MOA for some countries will expire in December 2019, the



RPCU and UNDP concluded that the MYCWP of the Regional IW R2R project be endorsed by the RSC based on the presumption that the 'no-cost extension' will be approved. While the project awaits a decision from the GEF, countries can in parallel, pursue discussions at the local level on MOA extensions, and update the deliverables indicated in the logframes and reflect the outputs to be completed during the no-cost extension period.

#### **No-Cost Extension Process by the GEF**

UNDP advised the Committee on the no-cost extension process, which is dependent initially on the approval of the Committee, i.e. SPC will write to UNDP Pacific Office for endorsement, which will then be sent to Mr. Joe Padilla at the Regional Office, than to New York. Mr. Joe Padilla, UNDP assured the RSC Committee that the New York Office would approve the extension when all paperwork is in order. He advised that GEF policy provides for a one-time extension for a maximum period of 18 months.

PNG moved to endorse the MYCWP and the 'No-Cost Extension'. Palau second the motion by PNG.

### **16. Any Other Business**

- Palau offered to host the next RSC meeting in 2020, noting that GEF's next Extended Constituency Workshop will be held in 2020 (venue TBC, but possibly Manila, Philippines), making Palau a cost-effective venue for the next RSC.
- The meeting noted that depending on the cost implications, Nadi, Fiji remains the alternative venue for RSC 5 in 2020.
- Palau also requested that the meeting be held in mid-August 2020 given that Palau will be hosting the Oceans Conference between the ends of July-early August. Palau requested the endorsement of the RSC for hosting the next meeting and to consider the proposed schedule.
- Palau's offer was supported by Marshall Islands and was subsequently endorsed by the Committee subject to further discussion on cost implications.
- Niue Director General Ministry of Natural Resources Dr. Tamate registered her intention to request RPCU communications and KM support for the national STAR project.

### **17. Closing Remarks**

The Chair acknowledged and thanked Fiji for hosting the 4th RS Committee Meeting in Nadi. In declaring the meeting closed, the Chair congratulated the 36 graduands of the James Cook University Post-Graduate Certificate Course who were to receive their certificates that evening. Refer to Annex 11 for list of graduands.

## ANNEX 1: List of Participants



GEF IW R2R/ RSC.4/ Inf.1  
Date: 26 July 2019  
Original: English

Fourth Regional Steering Committee Meeting for the GEF Pacific International Waters Ridge to Reef Project entitled:

*Ridge to Reef – Testing the Integration of Water, Land, Forest & Coastal Management to Preserve Ecosystem Services, Store Carbon, Improve Climate Resilience and Sustain Livelihoods in Pacific Island Countries*

Nadi, Fiji 30<sup>th</sup> – 31<sup>st</sup> July 2019

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## ANNEX 2: List of Documents



GEF IW R2R/ RSC.4/ Inf.2

Date: 18 July 2019

Original: English

Fourth Regional Steering Committee Meeting for the GEF Pacific International Waters Ridge to Reef Project entitled:

*Ridge to Reef – Testing the Integration of Water, Land, Forest & Coastal Management to Preserve Ecosystem Services, Store Carbon, Improve Climate Resilience and Sustain Livelihoods in Pacific Island Countries*

Nadi, Fiji 30<sup>th</sup> to 31<sup>st</sup> July 2019

### PROVISIONAL LIST OF MEETING PAPERS

#### Discussion Documents

GEF IW R2R/ RSC.4/1	Provisional Annotated Agenda
GEF IW R2R/ RSC.4/2	RSC.3 Meeting Report
GEF IW R2R/ RSC.4/3	Meeting Report ( <i>to be prepared during the meeting</i> )
GEF IW R2R/ RSC.4/4	Status of the GEF Pacific International Waters R2R Project
GEF IW R2R/ RSC.4/5	Mid-Term Review of the GEF Pacific International Waters R2R Project
GEF IW R2R/ RSC.4/6	Multi-year costed workplan and budget for the GEF Pacific International Waters Project (Printed copies will be available)
GEF IW R2R/ RSC.4/7	Update on the Post Graduate Certificate Program
GEF IW R2R/ RSC.4/8	Report to the Committee from the Regional Programme Coordination Group
GEF IW R2R/ RSC.4/9	Report to the Committee from the Regional Science and Technical Committee

#### Information Documents

GEF IW R2R/ RSC.4. Inf. 1	Provisional List of Participants
GEF IW R2R/ RSC.4. Inf. 2	Provisional List of Meeting Papers ( <i>this document</i> )
GEF IW R2R/ RSC.4. Inf. 3	Draft Program
GEF IW R2R/ RSC.4. Inf. 4	James Cook University Graduation, R2R Graduate Diploma and Postgrad Teaching Week Newsletter
GEF IW R2R/ RSC.4. Inf. 5	MTR Management Response Matrix
RSTC5 WP.4	Revised strategy on IDA & SoCs (Theory of Change)
RSTC5 WP.5	GEF Pacific Ridge to Reef Programme framework and recommendations for coordination and compilation of R2R lessons learned.

## ANNEX 3: Provisional Agenda



GEF IW R2R RSC4\_1

Date: 24 July 2019

Original: English

Fourth Regional Steering Committee Meeting for the  
GEF Pacific Regional International Waters Ridge to Reef Project entitled:  
*Ridge to Reef – Testing the Integration of Water, Land, Forest &  
Coastal Management to Preserve Ecosystem Services, Store Carbon,  
Improve Climate Resilience and Sustain Livelihoods in Pacific Island Countries*

Nadi, Fiji, 30<sup>th</sup> to 31<sup>st</sup> July 2019

### PROVISIONAL AGENDA

#### DAY 1

#### 1. OPENING OF THE MEETING (9.00 – 10.30)

- 1.1 Opening Prayer
- 1.2 Welcome address on behalf of the Pacific Community (SPC).
- 1.3 Welcome addresses on behalf of the Global Environmental Facility Implementing Agencies.

#### 2. ORGANISATION OF THE MEETING

- 2.1 Introduction of the Participants
- 2.2 Appointment of Officers (Chair, Vice-Chair; and 2 Rapporteurs)
- 2.3 Documentation available to the meeting
- 2.4 Program of work and arrangements for the conduct of the meeting

#### 3. ADOPTION OF THE REPORT OF THE 3<sup>rd</sup> RSC MEETING

#### 4. ADOPTION OF THE MEETING AGENDA

#### 5. Group photograph

#### 6. COUNTRY STATUS REPORTING: SESSION 1 (11.00 – 12.30)

#### 7. MID-TERM REVIEW (13.30 – 15.00)

- 7.1 Recommendations and Management Response
- 7.2 Implications of MTR Recommendations on the GEF Pacific R2R Project.

**7.3 Revised strategy for island diagnostic analyses and State of the Coast Reports (Theory of Change).**

**7.4 Programmatic framework for coordination and compilation of R2R lessons learned**

**8. REMARKS BY A REPRESENTATIVE OF THE GOVERNMENT OF FIJI (15.30 – 17.00)**

**9. REPORT TO THE COMMITTEE BY THE REGIONAL SCIENCE AND TECHNICAL COMMITTEE**

**10. JAMES COOK UNIVERSITY POSTGRADUATE COURSE UPDATE**

**11. REPORT TO THE COMMITTEE BY THE REGIONAL PROGRAMME COORDINATION GROUP**

**DAY 2**

**12. COUNTRY STATUS REPORTING: SESSION 2 (9.00 – 10.30)**

**13. CARRIBEAN IWECO PROJECT R2R EXPERIENCE AND EMERGING LESSONS (11.00 – 12.30)**

**14. MOST SIGNIFICANT CHANGE – HIGHLIGHTS**

**15. STATUS OF THE REGIONAL INTERNATIONAL WATERS RIDGE TO REEF PROJECT.**

**16. MULTI-YEAR COSTED WORK PLAN FOR THE REGIONAL IW R2R PROJECT (13.30 – 15.00)**

**17. ANY OTHER BUSINESS**

**17.1 Next meeting**

**17.2 .....**

**18. MEETING EVALUATION**

**19. CLOSING**

**20. R2R GRADUATE CERTIFICATE ATTENDANCE CEREMONY (15.30 – 17.00)**

**21. GRADUATION DINNER (18.30 – 21.00)**

## ANNEX 4: Country Reports

### Jointly Implemented Activities

Country	Jointly Implemented Activities (List up to 3 examples of joint or collaborative activities that contribute to achieving the goals of GEF Pacific Ridge to Reef Program initiative. Both STAR and IW project managers should discuss this and jointly present this matrix)	Responsible Parties (Please describe the Lead and Support Role and also highlight resources utilized for implemented activity/ies)
Cook Islands	1. Development Guide booklet and permitting process gap analysis	Lead: Infrastructure Cook Islands Support: National Environment Service, Ministry of Health
	2. Support from STAR to R2RIW planning and implementation	Lead: Joint effort by both parties
	3. MSC – More stories give a bigger picture	Lead : Joint effort by both parties
Fiji	1. Yaubula or I qoliqoli committees (Natural Resources) in Rewa Delta to review and establish marine protected areas.	Ministry of Fisheries USP-IAS FLMMA R2R STAR R2R IW
	2. Develop management plan for enhanced protection Locally Managed Marine Areas in Rewa Delta.	Ministry of Fisheries USP-IAS FLMMA R2R STAR R2R IW
	3. Field plantings undertaken by local communities with support from community coordinators.	Ministry of Forestry USP-IAS R2R STAR R2R IW
Federated States of Micronesia	1. Dry-Litter Piggeries (Water Tests, Demonstration and Replication)	IW & STAR - Government agencies, CSOs: Women in Farming -Kosrae, etc.
	2. Stakeholder Engagements and Partnerships (Community Planning Meetings, Inception Workshops, Capacity Building, Biological Monitoring)	IW & STAR - Host Agencies
	3. Awareness (Global Environment Awareness Days, School Programs)	STAR & IW

<b>Country</b>	<b>Jointly Implemented Activities</b> (List up to 3 examples of joint or collaborative activities that contribute to achieving the goals of GEF Pacific Ridge to Reef Program initiative. Both STAR and IW project managers should discuss this and jointly present this matrix)	<b>Responsible Parties</b> (Please describe the Lead and Support Role and also highlight resources utilized for implemented activity/ies)
<b>Kiribati</b>	1. Protection and conservation of marine resources (Example: IW to address land-based pollution from effluent)	Lead: GEF STAR Project
	2. Improving the livelihood of communities through agricultural activities (compost)	Lead: IW R2R Project to provide expertise Support: GEF STAR Project to provide resources
	3. Capacity building (replication of dry litter method )	Lead: IW R2R Project to provide expertise Support: GEF STAR Project to provide resources
<b>Nauru</b>	1. Planning for implementation of 10 different species of salt and drought tolerant plants on 10 hectares	IW lead STAR support
	2. Planning for collection of fisheries and habitat data to identify critical areas of fisheries habitats on Nauru	STAR lead IW support
	3. Compost piggeries – STAR TSO support & monitoring	IW lead STAR support
<b>Niue</b>	1. Support the LIDAR survey, collaboration with other sector to collect and compile data of our coastal areas, Beveridge Reef and Ocean.	Maritime, Lands and Survey, PIU, NOW, Fisheries
	2. Enhancing, reviewing and strengthen of the Huvalu Conservation Management Plan	Community of Hakupu and Liku, PIU, MNR
	3. R2R/Niue Natural Science Curriculum – draft, launch in 2020	Education, PIU
<b>Palau</b>	1. Joint Project Board Meeting – February 14, 2019	Ministry of Natural Resources, Environment, & Tourism (STAR Funded, IW Secretariat Services)
	2. SLM Coordination Activities	2017 – 2018 IW project implemented SLM Deliverables for GEF STAR. STAR Funded.
	3. Developing Best Practice Guidelines for Terrestrial Tourism “Green Boots”	R2R IW funded. Bureau of Tourism and Palau Conservation Society Partnership

Country	<b>Jointly Implemented Activities</b> (List up to 3 examples of joint or collaborative activities that contribute to achieving the goals of GEF Pacific Ridge to Reef Program initiative. Both STAR and IW project managers should discuss this and jointly present this matrix)	<b>Responsible Parties</b> (Please describe the Lead and Support Role and also highlight resources utilized for implemented activity/ies)
Papua New Guinea	1. Rapid Coastal Assessment as Baseline <ul style="list-style-type: none"> <li>• Biodiversity Assessment</li> <li>• Water Quality Assessments</li> </ul>	IW R2R/CEPA and UPNG/BBMCI
	2. Mangrove Protection and Rehabilitation <ul style="list-style-type: none"> <li>• Waste Management Strategy</li> <li>• Mangrove Nursery</li> <li>• Awareness (Billboards, School visits, Consultations)</li> </ul>	IW R2R/CEPA/UPNG/NCDC/ Community Groups
	3. NEC Declaration of Bootless Bay as Marine Sanctuary	CEPA-IW R2R, CEPA-JICA, UPNG, NCDC, Community Groups
Republic of the Marshall Islands	1. Joint Board for STAR and IW R2R, Multi-Agency. <ul style="list-style-type: none"> <li>• Chaired by OEPPC</li> </ul>	Secretariat : STAR R2R, Project Implementation Unit <ul style="list-style-type: none"> <li>• Convenes and supports Project Board Meetings from STAR GEF Allocations</li> </ul> Support : Office of Environmental Planning & Policy Coordination & RMI – EPA
	2. Review and update of guidelines for collecting and documenting Traditional Ecological Knowledge & Stakeholder workshops for sharing of TEK in other areas of RMI & Regionally	Lead Role : STAR R2R Co-lead/Supporting: IW R2R in collaboration with National Youth NGO, and National Youth Network, and Historical Preservation Office.
	3. Land Use arrangements developed, zoning mapped and made available.	Lead Role: STAR R2R Co-lead/Supporting Role : IW with national and local partners, traditional leaders and other relevant stakeholders.

Country	<b>Jointly Implemented Activities</b> (List up to 3 examples of joint or collaborative activities that contribute to achieving the goals of GEF Pacific Ridge to Reef Program initiative. Both STAR and IW project managers should discuss this and jointly present this matrix)	<b>Responsible Parties</b> (Please describe the Lead and Support Role and also highlight resources utilized for implemented activity/ies)
Samoa	1. Fagalii and Apia Catchment restoration and protective works (implementation of the Fagalii Watershed Management Plan): <ol style="list-style-type: none"> <li>a. Community tree planting initiatives at the Fagalii and Apia catchment areas;</li> <li>b. Demarcation and fencing of the Fagalii wetlands area, coastal area and Fagalii Reserve;</li> <li>c. Procurement of Fisheries equipment to assist with the Fagalii inshore Fisheries Reserve and Management Plan implementation;</li> <li>d. Designing and putting up sign boards for project visibility;</li> <li>e. Aerial photography of Fagalii catchment and training on drone operations.</li> </ol>	Lead: MNRE
	2. Developing TOR and securing funds for “Deepening and Clearing of Urban Waterways and River Channels of the Greater Apia Catchment”	
	3. Development of TOR for Hydrological Flood Modelling for the Apia Catchment Area	
Solomon Islands	- No joint implemented Activities between SI_IW R2R and STAR (IFM,FAO) Project.	
Tonga	1. IW & STAR Projects working towards joining the two projects under one Project Steering Committee.	MLNR, STAR & IW Project Managers.
	2. Fanga’uta Catchment Community Management Committee Meeting	Meidecc, Department of Environment and the IEMP-FLC STAR R2R Project
	2. GITA Response – Water & Sanitation Sub Cluster	WASH Cluster, Government Ministries and NGOs
	3. Community SMAs Programme	Ministry of Fisheries
	3. STAR MORDI Tonga Tonga Development Trust	MEIDECC - MAFF MLSNR JNAP, Dept. of Environment TASP, NFP SOLAR – land management



<b>Country</b>	<b>Jointly Implemented Activities</b> (List up to 3 examples of joint or collaborative activities that contribute to achieving the goals of GEF Pacific Ridge to Reef Program initiative. Both STAR and IW project managers should discuss this and jointly present this matrix)	<b>Responsible Parties</b> (Please describe the Lead and Support Role and also highlight resources utilized for implemented activity/ies)
<b>Tuvalu</b>	1. Water Quality Monitoring	STAR and IW joined with other government agencies with the STAR sourcing the activities.
	2. Ridge to Reef National Campaign	STAR and IW joined with other government agencies with the STAR sourcing the activities.
	3. Scoping on the Piggery Project for Fogafale	IW with support of STAR
<b>Vanuatu</b>	1. Tagabe River Clean-Up Campaign (Ongoing)	Dept. of Water, Dept. of Environment , Dept. of Lands, Dept. of Forestry , Dept. of Agriculture , Unelco, Ministry of Lands, Ministry of Health , Vanuatu Environmental Science Society , SPREP-PEBACC Project, Wan Smol Bag (Ox Farm), STAR Project , and Communities.
	2. Habitat Restoration	Dept. of Environment, Dept. of Forestry, Star Project and SPREP-PEBACC
	3. Knowledge, Experience and Asset Sharing	Star Project and IW R2R Project

## Constraints to Program participation

Country	Constraints to Program participation (List up to 3 constraints to STAR R2R and IW R2R joint activities or collaboration. Both STAR and IW project managers should discuss this and jointly present this matrix)	List 3 ideas for resolving these constraints
Cook Islands	1. Different focal areas	Are at project end and the different focuses may not be resolved unless one project changes or both seek common ground. ICI cannot change this late in.
	2. Multiple partners are in STAR, R2R IW left to fend for itself. (NES and ICI)	Time could be spent supporting R2R IW also during planning phase. As NES is the GEF focal point, more effort to work together to support each other may help
	3. R2R STAR – Biodiversity Steering Committee	R2R STAR has recommended approach to R2R IW – by focusing on project area and gathering those stakeholders within the scope of their project area.
	R2R IW – No Steering Committee	
Fiji	1. Miscommunication/ Misunderstanding of collaboration of activities	Frequent contacts with the project
	2. Information sharing (technical reports, plans, budget) by the project	<ul style="list-style-type: none"> <li>• Joint Project Steering Committee</li> <li>• Joint Technical Working group</li> <li>• Keep the Project Managers aware of activities undertaken</li> </ul>
	3. Timely Receipt of Budget to Implement Activities	<ul style="list-style-type: none"> <li>• Early preparation and submission</li> <li>• Frequent follow ups</li> </ul>
Federated States of Micronesia	1. Communications Gap	<ul style="list-style-type: none"> <li>• Share work plans</li> <li>• Regular Meetings (min. once a month)</li> <li>• Joint collaboration on communications and knowledge management activities</li> </ul>
	2. Governance – Non-inclusive	<ul style="list-style-type: none"> <li>• Include IW as part of the current R2R governance system at National level</li> <li>• Sharing of progress reports between both projects, OFP &amp; PFP</li> </ul>

Country	<b>Constraints to Program participation</b> (List up to 3 constraints to STAR R2R and IW R2R joint activities or collaboration. Both STAR and IW project managers should discuss this and jointly present this matrix)	<b>List 3 ideas for resolving these constraints</b>
<b>Federated States of Micronesia</b>	3. Limited understanding of the programmatic approach	<ul style="list-style-type: none"> <li>• Plan, implement and increase joint activities.</li> <li>• Organize next stakeholder engagement to discuss the significance of the programmatic approach.</li> </ul>
<b>Kiribati</b>	1. Different project sites (separated by oceans)	Sharing of knowledge and information between the 2 two projects
	2. The focus of STAR and IW project are quite different	Sharing of knowledge and information on areas of convergence.
	3. Composition and arrangement for PSC	Both STAR and IW project to share one PSC.
<b>Nauru</b>	1. High turnover of IW Program managers	Salary to be paid on a regular basis and not based on reporting
	2. Delayed processing of funds for implementation of activities	Intervention of UNDP and DCIE
	3. Lack of technical expertise	Recruitment of ICs
<b>Niue</b>	1. Ensuring and overall coordination, ensure no overlaps in activities. Different people developing the Project. IW R2R is small in funds and budget, but navigate its way ensuring it compliments other Project implemented before. Practice Adaptative management.	The Project will be doing stocktaking of all projects and map out where there is complementary and also the support and work together by each sectors.
	2. Capacity is a constraint, competition for time.	Same as above.
	3. More coordination in knowledge management,	Forecast to work with RPCU to organize with the Communication Team for a country visit to develop some footage for the two Projects.

Country	Constraints to Program participation (List up to 3 constraints to STAR R2R and IW R2R joint activities or collaboration. Both STAR and IW project managers should discuss this and jointly present this matrix)	List 3 ideas for resolving these constraints
Palau	1. Different Project Timelines - Some joint activities have different timelines for implementation and as such made collaborations a bit harder	Need to ensure constant and open communication between the projects as well as the flexibility to accommodate needs
	2. Different Reporting – templates are different	Propose a reporting template that can capture information that both can utilize for their reporting purposes
Papua New Guinea	1. Communication Gap	i. Better communication and coordination between STAR and IW Projects including others ii. Intervention from (PCU) re programmatic approach
	2. Diverging stakeholder interest	i. More awareness among stakeholders ii. Declaration of Project Area as Marine Sanctuary
	3. Funding	i. Ownership by GoPNG and key stakeholders ii. SPC can improve the support
Republic of Marshall Islands	1. Too busy with individual prerogatives of each project	1. Schedule dates and agree on it. 2. Commit to agreed joint activities and maintain commitment 3. Develop ToR and MOA, endorsement from both parties
	2. Co-financing arrangements	1. Budget planning 2. Commitment and agreement 3. ToR and MoA, endorsement
	3. Coordination and Communication	1. Establish a working group for specific jointly implemented activities. 2. Schedule regular monthly meetings, and agree on set dates 3. Documentation of meetings

Country	<b>Constraints to Program participation</b> (List up to 3 constraints to STAR R2R and IW R2R joint activities or collaboration. Both STAR and IW project managers should discuss this and jointly present this matrix)	<b>List 3 ideas for resolving these constraints</b>
Samoa	1. Securing co-financing from EWACC in the 2018-2019 Financial Year for implementation of some of the IW R2R works.	1. Working with other co-financing partners to implement IW R2R works in the Fagalii Catchment eg. EU Budget Support, Government of Samoa, JICA Biolog, UNDP Small Grants Project
	2. EWACC was working on large infrastructural projects throughout 2018-2019 and was careful in its spending so as not to upset Annual Budget	2. Ensuring that some of the works can be reimbursed by other major projects such as the Green Climate Fund Vaisigano Catchment Project. If reimbursed, some of this funding can be available for IW R2R for the 2019-2020 Financial Year
	3. The Steering Committees for the two projects were separate and to combine will be a much larger and disorganised meeting, given the different scale/levels of projects, issues, communities, financing models etc.	3. The two project managers and divisions agreed on separate committees, but for IW R2R activities to be incorporated into the EWACC Work plan and activities, and for the IW R2R Project Manager and WRD to be members of the EWACC Steering Committee.
Solomon Islands	1. Funding- Disproportion	No Action
	2. Projects implementation done in isolation (Focal Area driven)	No Action
	3. Design –misalignment of activities Stand alone design: sites (Project sites)	No Action
Tonga	1. Lack of Coordination	1. Establish one Project Steering Committee (PSC)
	2. Different implementation Stage	2. Identify relevant R2R IW and STAR Project activities for joint actions
	3. Unknown Budget	3. Ask and/or Decide on a Budget.
Tuvalu	1. Costly of involving of all communities in awareness programmes.	Using of live broadcast on radio.
	2. Technical knowledge on using monitoring equipment.	Training of local staff received from RPCU (SPC)
Vanuatu	No slide presented to reflect this	

## Proposed Action for improved GEF Pacific R2R Program implementation

Country	Proposed Action for improved GEF Pacific R2R Program implementation (Both STAR and IW project managers should discuss this and jointly present this matrix)
<b>Cook Islands</b>	<ol style="list-style-type: none"> <li>1. Provide funds for another stormwater feasibility study in another catchment.</li> <li>2. Provide funds for implementation of the developed design for Ngatangia</li> <li>3. Provide funds and support for MSC process in Cook Islands for the project site</li> </ol>
<b>Fiji</b>	<ol style="list-style-type: none"> <li>1. Some of the Procurement of goods and services to be partially facilitated by the Implementing Agencies (IA)/Partner.</li> <li>2. Joint Project Steering Committee Meeting for R2R STAR and R2R IW.</li> <li>3. Extension of the R2R IW Fiji Project so that activities can be fully completed.</li> </ol>
<b>Federated States of Micronesia</b>	<ol style="list-style-type: none"> <li>1. Improve communication between regional implementing agencies (centralized information system for the programme).</li> <li>2. Extend timeframe of current MoA between SPC and FSM to October 2020.</li> <li>3. Establish learning exchanges between projects.</li> </ol>
<b>Kiribati</b>	no slide presented on this
<b>Nauru</b>	1. For PM to actively participate at each of the project steering committee and board meeting by presenting updates and information on joint activities
	2. Share reports and data as required to support each of the projects reporting requirements.
	3. Communicate and coordinate effectively for the purpose of successful undertaking of activities that are jointly implemented.
<b>Niue</b>	1. Require support for knowledge management.
	2. Improve mapping activities
	3. Technical support from RPCU for the participatory ecosystem and habitat data collection at the Pilot Site (IW R2R) and the development of the State of the Coast Report for Niue.
<b>Palau</b>	1. Support No Cost Extension
	2. Updates of National Logframes
<b>Papua New Guinea</b>	1. There seems to be lack to communication between STAR and IW R2R PNG projects. PCU intervention is required in ensuring the programmatic approach.
	2. Extension for a 12+ months to successfully conclude the Project.
	3. Sufficient funding be made available to see out the extension period.

Country	Proposed Action for improved GEF Pacific R2R Program implementation (Both STAR and IW project managers should discuss this and jointly present this matrix)
<b>Republic of Marshall Islands</b>	1. Finance and Technical Support to jointly implemented activities of the STAR & R2R where needed
	2. Organize, convene and finance regional learning and exchange activities in the region. i.e., TEK learning exchange on methods of TEK collection
	3. Organize, convene and finance regional learning exchanges between R2R countries and regional technical experts on land use arrangement, development and best practices. • Assist countries in the development of land use arrangements and practices
<b>Samoa</b>	1. Ensure closer partnership and integration of the EWACC and IW R2R projects ie. sharing of resources, experiences, knowledge etc. * integration of IW R2R logframe into the EWACC workplans to ensure co-financing is reflected and secured; * constant representation into EWACC Steering Committee meetings
	2. Reporting against indicators and lessons learnt, need to be improved.
	3. Request No cost-extension for both the EWACC and IW R2R given the late start of both projects.
<b>Solomon Islands</b>	1. IW_R2R propose an extension to the current MOA between SPC & Lead Agency (MECDM) to November 2020 (To be discussed with Permanent Secretary)
	2. The Solomon Islands lead agency for IW and STAR programs will have to make approval upon prior consultations with other national partner agencies. RSC will need to consult further on the issue of joint programmatic implementation.
	3. There's more room for collaboration between IW and STAR (IFM/FAO) with improved communication between lead agencies.
<b>Tonga</b>	1. 18 months Extension.
	2. Consider allowing the hire of project officers to assist in speeding up implementation.
	3. Common R2R Campaign (eg. Activities for world commemorate days)
	4. Needed Equipment (eg. Mapping Tools)
<b>Tuvalu</b>	1. RSC to continue support Project Managers to implement projects as anticipated.
	2. Site visit from RPCU to be more frequent
<b>Vanuatu</b>	1. Continue to Share Experience, Knowledge and Assets (IW and Star)
	2. Enhance National Log Frame (IW R2R)
	3. No cost-extension (IW R2R)

## ANNEX 5: MTR management responses

### Mid-term Review of the Ridge to Reef - Testing the Integration of Water, Land, Forest & Coastal Management to Preserve Ecosystem Services, Store Carbon, Improve Climate Resilience and Sustain Livelihoods in Pacific Island Countries

#### Implementation of the MTR Management Response – Post RSC 4 meeting

Version: August 21, 2019

No.	MTR Recommendations	Management Response	Decisions (RSTC, RPCG, RSC and STAR&IW)
1	<p><b>Review and update of logframes</b></p> <p>The RPCU, together with National Project Managers, should review and update all current national project LogFrames and ensure that, if not already done so, each is approved at the next national PSC and RSC meetings.</p>	<ul style="list-style-type: none"> <li>· SPC will advocate for and support national logframe reviews to ensure that outputs (and outcomes) contribute directly to the achievement of the Regional IW R2R project, and plausibly to the GEF Pacific R2R programme outcomes.</li> <li>· SPC and UNDP note that review and update of national logframes is determined by national processes and current framework conditions.</li> <li>· Revised national IW R2R logframes should be submitted to national steering committees/ project boards for approval no later than 3<sup>rd</sup> quarter.</li> <li>· Available national IW R2R logframes to be submitted to Regional Steering Committee for information.</li> </ul>	<ul style="list-style-type: none"> <li>· IW projects agreed to update the national logframes and will be used as basis for their request for no-cost extension</li> <li>· Updated environmental stress reduction targets was endorsed by the RSTC</li> <li>· RPCG commits to promote programmatic approach</li> <li>· RSC (UNDP) encouraged STAR projects to discuss the programmatic approach with their respective project steering committees</li> </ul>



No.	MTR Recommendations	Management Response	Decisions (RSTC, RPCG, RSC and STAR&IW)
2	<p><b>Review of/ lesson learned from previous related investments</b></p> <p>The RPCU, in collaboration with national agencies, should review the impact of previous IWRM, ICM and R2R (if any) investments, and particularly the GEF IWRM Project, based on current realities and with the objective of deriving further lessons learned, particularly regarding impact, upscaling and sustainability.</p>	<ul style="list-style-type: none"> <li>· Agreed. Parallel to the review of national logframes, SPC will document and/ or review lessons learned and best practice from previous separate IWRM and ICM investments considering current realities and opportunities, with the objective of deriving further lessons learned, particularly regarding impact, upscaling and sustainability, and opportunities for mainstreaming R2R into national planning and policies.</li> <li>· National Project Managers will be provided a unified ToR for mapping and review of investments. SPC will oversee the conduct of the reviews and ensure the technical feasibility of outcomes.</li> <li>· Development of lessons learned documents reflected in IW R2R regional project AWP</li> </ul>	<ul style="list-style-type: none"> <li>· IW project commits in supporting/ assisting the documentation of lessons learned and best practice from previous IWRM/ICM projects</li> <li>· RSC endorsed the SPC's response</li> </ul>
3	<p><b>Linkages with other national activities and processes.</b></p> <p>Each national demonstration project should re-evaluate its linkages to and relationships with other relevant projects and activities at local and national level, and with local planning mechanisms and institutional arrangements, to ensure that its activities and outputs are coherent with, and build upon and strengthen, these other activities and governance systems.</p>	<ul style="list-style-type: none"> <li>· Agreed while recognising that there is a need to overcome barriers to linkages and relationships between relevant projects and activities at local and national level. These are internal matters but obviously impact on successful implementation of project activities and achieving deliverables.</li> <li>· SPC will advocate such review in parallel or consequentially with the implementation of recommendations numbers 1 and 2.</li> </ul>	<ul style="list-style-type: none"> <li>· IW project managers will provide limited support in the conduct review due to their current workload</li> <li>· RPCG commits to promote programmatic approach</li> <li>· RSC (UNDP) encouraged STAR projects to discuss the programmatic approach with their respective project steering committees</li> </ul>

No.	MTR Recommendations	Management Response	Decisions (RSTC, RPCG, RSC and STAR&IW)
4	<p><b>Mainstreaming R2R</b></p> <p>The RPCU in collaboration with national agencies should: (i) map existing national (and regional) sustainable development planning processes (including climate change adaptation and disaster risk reduction and across all sectors) and related current activities; (ii) identify immediate, short- and medium-term opportunities for mainstreaming R2R approaches into these frameworks; (iii) develop a clear and coherent approach to deliver mainstreaming needs into these frameworks, prioritising immediate opportunities based on existing scientific/ technical knowledge and practical experience (without waiting for IDAs or SoCs); (iv) discourage activities that result in the development of new or parallel "strategic frameworks for R2R" or R2R planning mechanisms or frameworks, and instead build on existing processes; and (v) consider how the intended functions of "inter-ministerial committees" (as per the Project Document) fit with existing planning and coordination processes and governance arrangements and identify measures to deliver IMC functions by, as far as possible, building on existing governance structures and processes and building new ones only where clearly needed.</p>	<ul style="list-style-type: none"> <li>· Agree, this will be undertaken in parallel with recommendations number 1, 2 and 3.</li> <li>· SPC will work towards documenting and publishing: <ul style="list-style-type: none"> <li>- PICs strategic plans and planning processes and relevant policies</li> <li>- Opportunities for mainstreaming R2R in the short-medium-long term.</li> <li>- Possible options for actually mainstreaming R2R.</li> </ul> </li> <li>· The abovementioned information could be the basis for crafting a Regional IW R2R knowledge product: "Options for mainstreaming R2R in Planning and relevant Policies in the Pacific" consistent with Recommendation 4 (iii)</li> </ul>	<ul style="list-style-type: none"> <li>· Limited support will be provided by both STAR and IW in the conduct of this study</li> <li>· RSTC endorsed the theory of change</li> <li>· RSTC endorsed/ RSC approved the knowledge products framework for lessons learned</li> <li>· RPCG commits to promote programmatic approach</li> </ul>

No.	MTR Recommendations	Management Response	Decisions (RSTC, RPCG, RSC and STAR&IW)
5	<p><b>Adopting an Ecosystems Goods and Services Approach</b></p> <p>The project should adopt an ecosystem goods and services framework as the foundation of its scientific and technical approach by: (i) integrating ecosystem goods and services indicators into the RapCA, IDA and SoC, not as a "supplement" to existing indicators but as their foundation; (ii) integrating an ecosystem goods and services approach/ context as the basis for all relevant project activities including for R2R planning, mainstreaming and policy; (iii) testing an ecosystem goods and services and valuation approach as the entry point in a limited number of appropriate demonstration projects that have yet to commence or have only recently commenced (subject to country needs and buy-in); (iv) commencing basic training on ecosystem goods and services (including valuation) for national capacity building, including considering a dedicated module on this topic as part of the on-going post-graduate training delivered through an appropriate institution (subject to resources availability).</p>	<ul style="list-style-type: none"> <li>· Agreed. SPC recognises the value of the EGS approach both in achieving Regional IW R2R project outcomes and GEF Pacific R2R Program outcomes. EGS has been and will be incorporated in various technical studies and science-based initiatives.</li> <li>· EGS outcomes will be key to R2R mainstreaming. As a result of the study in recommendation number 4 will guide the entire mainstreaming process of R2R in the Pacific. A knowledge product mentioned in number 4 above would be useful. This will also serves as basis in crafting the Regional Strategic Action Framework (Regional SAF) which is an expected output of the Regional IW R2R project.</li> <li>· The experience in the methodologies and tools used for testing stress reduction measures and the other science based initiatives such as IDA, RAPCA, and SOC will serve as inputs and evidence of the project outcomes (assuming the data/ results from testing/ demonstration are available within the project timeframe).</li> <li>· This will be undertaken with due consideration of the results from the implementation of recommendations number 1 to 4.</li> </ul>	<ul style="list-style-type: none"> <li>· Both STAR and IW projects agreed to pursue EGS, make data accessible and provide inputs to the development of knowledge products.</li> <li>· RSTC endorsed the combined application of DPSIR and EGS to the extent possible and where resources will allow.</li> <li>· RSC approved the report of the fifth RSTC meeting which includes the application of EGS</li> </ul>

No.	MTR Recommendations	Management Response	Decisions (RSTC, RPCG, RSC and STAR&IW)
6	<p><b>Re-assessing IDA-RAPCA-SOC-SAF-SAP continuum</b></p> <p>The project should re-assess its strategy on IDAs and SoCs based on the following criteria: (i) Focus on objectives/outcomes - the IDA or SoC is not an outcome, the outcome required is mainstreaming R2R; (ii) Identify and prioritise existing opportunities to mainstream R2R without having an IDA or SoC (important short-term opportunities are currently being missed); (iii) The absolute priority is capacity building - this in turn determines the impact of an IDA or SoC on policies - this requires ownership of and participation of PICs in the IDA/SoC process; (iv) IDAs/SoCs must be country-driven, where countries see an IDA or "SoC" as a necessary or priority need the process can go ahead, but if this is absent beware of doing the SoC; (v) The priority is for the IDA and/or SoC to be integrated with and build on, add value to, existing activities and processes at national level (notably the State of Environment reporting process and similar undertakings), the process need not necessarily result in a stand-alone "SoC" report but it can achieve its purpose equally as well through integration of information generated into other reports/ processes; (vi) Timing of outputs needs to be compatible with timescales for information needs (particularly for informing on-going policy processes); (vii) Focus on quality not quantity reduce outputs accordingly; (viii) Where all the above criteria are met consider proceeding - where any is not met there is limited justification for the SoC; and (ix) Re-assess the need and opportunities for an IDA and/or SoC in PSCs and re-present the IDA/SoC strategy to the RSC for discussion and review.</p>	<ul style="list-style-type: none"> <li>· Agreed. SPC has reassessed the Theory of Change for R2R mainstreaming following the IDA-RAPCA-SOC-SAF-SAP technological continuum, as the basis for national testing and demonstration.</li> <li>· As a results of the assessment, SPC has prepared a paper for consideration by RSTC (WP6.b). The paper seeks endorsement of the revised strategy (ToC) including the following: <ul style="list-style-type: none"> <li>- Participatory process</li> <li>- R2R mainstreaming</li> <li>- capacity building</li> </ul> </li> <li>· SPC also notes Recommendation 6 (viii), which states that where any criteria are not met there is limited justification for the SoC, and that in (ix), requiring presenting the IDA/SOC strategy to the RSC for discussion and review.</li> </ul>	<ul style="list-style-type: none"> <li>· IW projects are willing to support the implementation of the science to policy continuum.</li> <li>· RSTC endorsed/ RSC approved the proposed theory of change noting the 3 criteria for application of the entire science to policy continuum.</li> <li>· RSC approved the report of the fifth RSTC meeting which includes the theory of change</li> </ul>

No.	MTR Recommendations	Management Response	Decisions (RSTC, RPCG, RSC and STAR&IW)
7	<p><b>Mapping R2R contribution to SDGs</b></p> <p>The project should, with national counterpart participation, map its potential contributions to the SDGs, identify relevant linkages and interdependencies (including potential indicators currently in use), explore the extent to which R2R is a tool to achieve integrated delivery of, and has already delivered, the natural resources based or dependent SDGs and use this process as a means to: (i) test the relevance of its approaches; (ii) promote visibility and relevance of the project; and (iii) identify and potentially monitor the contribution of the project to sustainable development outcomes.</p>	<ul style="list-style-type: none"> <li>· Agree. Although this recommendation contradicts the MTR findings (see page 61 line 28 onwards), SPC finds this recommendation appropriate. Mapping the potential contributions to SDG is captured in the Harmonized Results Reporting (HRR) tool, as well as the Aichi Targets.</li> <li>· The integrated delivery is and will be dependent on the IMC and/or the national project steering committees including the mandated/focal agencies for reporting SDGs. This is to ensure sustainability (note: exit plan).</li> <li>· Points raised in the recommendations related to the project results framework and national logframe targets are relevant in mapping out potential contributions to the SDGs</li> </ul>	<ul style="list-style-type: none"> <li>· STAR coordinators agreed to complete the harmonized results reporting tool if authorized by their respective project board/PSC.</li> <li>· RPCG commits to promote programmatic approach</li> <li>· RSC (UNDP) encouraged STAR projects to discuss the programmatic approach with their respective project steering committees</li> </ul>
8	<p><b>Website structure and purpose</b></p> <p>The RPCU should ensure that the website and associated databases developed under activity 4.2.3 is kept as simple as possible, primarily builds on existing efforts, learns from previous efforts, and is limited to the purpose of communicating and sharing lessons learned on R2R and supporting the development of a network (or community of practice) on R2R.</p>	<ul style="list-style-type: none"> <li>· Agree. The associated database is a separate platform from the Regional IW R2R project website.</li> <li>· Also, the schematic of this website with multi-focal area features was presented to the RSTC and RPCG in Townsville. Both bodies have indicated no objection to the Regional IW R2R project building this website.</li> </ul>	<ul style="list-style-type: none"> <li>· IW projects agreed to populate their respective sub-pages</li> <li>· RPCG commits to promote programmatic approach</li> <li>· RSC (UNDP) encouraged STAR projects to discuss the programmatic approach with their respective project steering committees</li> </ul>

No.	MTR Recommendations	Management Response	Decisions (RSTC, RPCG, RSC and STAR&IW)
9	<p><b>Re-assessing multi-focal website features</b></p> <p>The project should re-assess the advisability of integrating the integrated results framework for multi-focal GEF projects under the same platform as the communication/ networking platform for R2R. If it continues as such then the ability to separate the two functionalities must be in-built.</p>	<ul style="list-style-type: none"> <li>· Agreed, but with some modification</li> <li>· Following up on recommendation number 8, the multi-focal reporting (Harmonized Results Reporting) is necessary and will be incorporated as an 'in-built' feature of the enhanced website.</li> <li>· As indicated above the structure and purpose of the website has previously been endorsed by RSTC and RSPC (Townsville).</li> </ul>	<ul style="list-style-type: none"> <li>· STAR coordinators agreed to complete the harmonized results reporting tool if authorized by their respective project board/PSC</li> <li>· RPCG commits to promote programmatic approach</li> <li>· RSC (UNDP) encouraged STAR projects to discuss the programmatic approach with their respective project steering committees</li> </ul>
10	<p><b>Delivering Outcome 4.2</b></p> <p>The project should identify how it is going to deliver outcome 4.2 (in particular activity 4.2.3) at national level, as required in the outcome description, and present this plan to the next RSC meeting.</p> <p>“4.2.3 indicator: Pacific R2R network established with at least 100 users registered, online regional and national portals containing among others, databases, rosters of national and regional experts and practitioners on R2R, register of national and regional projects, repository for best practices R2R technologies, lessons learned, etc.”</p>	<ul style="list-style-type: none"> <li>· Agree. SPC has initiated the process of establishing the Regional IW R2R project website that will support the achievement of this indicator.</li> </ul>	<ul style="list-style-type: none"> <li>· STAR and IW projects will provide inputs as requested.</li> <li>· RPCG commits to promote programmatic approach</li> <li>· RSC (UNDP) encouraged STAR projects to discuss the programmatic approach with their respective project steering committees</li> </ul>

No.	MTR Recommendations	Management Response	Decisions (RSTC, RPCG, RSC and STAR&IW)
11	<p><b>Compiling lessons learned</b></p> <p>The RPCU should play a lead coordinating role in developing or compiling lessons learned on R2R, including from the previous IWRM/ICM/R2R investments, including by providing guidance to current R2R projects (STAR and IW R2R Projects) in order for them to begin now to maximise extraction of lessons learned from investments.</p>	<ul style="list-style-type: none"> <li>· Agreed. SPC is willing to play this role, but requires full cooperation of STAR to do so.</li> <li>· On the basis of existing communication and knowledge management strategies, SPC will develop a discussion paper detailing the anticipated “knowledge products (KP)” that will be developed by the project. The list of KP’s will be presented to the RSTC and RPCG.</li> <li>· UNDP notes that information to feed in to lessons for STAR R2R can be accessed through Quarterly reports, MSC stories, PIR reports, technical reports</li> </ul>	<ul style="list-style-type: none"> <li>· STAR and IW projects agreed to contribute in the development of knowledge products</li> <li>· RSTC endorsed/ RSC also approved the knowledge products framework</li> <li>· RSC (UNDP) encouraged STAR projects to discuss the programmatic approach with their respective project steering committees</li> </ul>
12	<p><b>A no-cost extension</b></p> <p>The project should have a no-cost extension subject to implementation of the further recommendations of the MTR.</p>	<ul style="list-style-type: none"> <li>· Agreed. A no-cost extension should be based on MTR recommendations including revised national logframes and the renewed Regional IW R2R project monitoring plan.</li> </ul>	<ul style="list-style-type: none"> <li>· 13 national projects agreed to have no-cost extension on the basis of completing their respective end of the project targets. After the RSC, Tuvalu sent an email requesting for a 3-month extension. This means all 14 national projects will need extension</li> </ul>

No.	MTR Recommendations	Management Response	Decisions (RSTC, RPCG, RSC and STAR&IW)
13	<p><b>Reporting links and information sharing across the Regional R2R Programme</b></p> <p>The Regional Programme Coordination Group (RPCG) should strengthen technical information sharing and reporting links between the implementing agencies and the RPCU.</p>	<ul style="list-style-type: none"> <li>· Agreed. SPC will bring this issue to the RPCG will include this in the agenda. SPC believes that all GEF implementing agencies (UNDP, UNE and FAO) should be requested to provide structured reporting of the outputs and outcomes from the implementation of the various child projects under the GEF Pacific Ridge to Reef Program.</li> </ul>	<ul style="list-style-type: none"> <li>· STAR project agreed to share data, information and reports, and contribute in the development of knowledge products.</li> <li>· RSC (UNDP) encouraged STAR projects to discuss the programmatic approach/ data and information sharing with their respective project steering committees</li> <li>· RSC also approved the knowledge products framework</li> </ul>
14	<p><b>Clarifying RPCU's programme role and programmatic implementation modalities</b></p> <p>The Regional Steering Committee (RSC), with the support of the Regional Programme Coordination Group (RPCG), at its next meeting, should clarify what is required from the RPCU regarding programme coordination, and identify the reporting channels and responsibilities between STAR projects, IW R2R national projects, the RPCU and the implementing agencies (UNDP, FAO and UNEP), and specify the modalities through which the desired coordination is to be delivered.</p>	<ul style="list-style-type: none"> <li>· Agreed</li> </ul>	<ul style="list-style-type: none"> <li>· STAR project agreed to share data, information and reports, and contribute in the development of knowledge products.</li> <li>· RPCG commits to promote programmatic approach</li> <li>· RSC (UNDP) encouraged STAR projects to discuss the programmatic approach/ data and information sharing with their respective project steering committees</li> </ul>



No.	MTR Recommendations	Management Response	Decisions (RSTC, RPCG, RSC and STAR&IW)
15	<p><b>Capacity building focus</b></p> <p>The project should implement all its activities from a capacity building perspective, even if resulting in compromises on scientific quality and/or timelines.</p>	<ul style="list-style-type: none"> <li>· Partly agreed. SPC will implement planned activities with a capacity building perspective while ensuring effective and high quality technical and scientific results.</li> <li>· Technical and scientific activities will be conducted using established criteria, such as but not limited to: participatory and gender sensitiveness, capacity and willingness of the PICs to support the application of the full-cycle of the technological/methodological continuum, sub-regional representation and consideration of geophysical characteristics.</li> <li>· Both UNDP and SPC contend that the quality of science applied cannot be compromised.</li> </ul>	<ul style="list-style-type: none"> <li>· STAR and IW projects agreed to participate in the capacity building activities.</li> <li>· RSC approved the SPC's management response</li> </ul>

No.	MTR Recommendations	Management Response	Decisions (RSTC, RPCG, RSC and STAR&IW)
16	<p><b>Re-assessing the role and structure of the RSTC</b></p> <p>The RPCU and RSC should: (i) re-assess the composition and <i>modus operandi</i> of the Regional Scientific and Technical Committee (RSTC) in the light of the scientific and technical scope and needs of the project, specifically strengthening its social and economic expertise; (ii) as far as feasible, put more emphasis on opportunities to build scientific and technical capacity among the PICs by providing for improved engagement of national PIC science stakeholders in project/programme science and technology decision making; (iii) explore how the R2R network and platform (component 4.2) might contribute to the sustainability of science and technology support to PICs after the project finishes; and (iv) explore opportunities for expanding interactive workshops and training on the project's science and technology agenda under RSTC oversight.</p>	<ul style="list-style-type: none"> <li>· Agreed. SPC will present a paper to RSTC proposing review of the Committee's terms of reference and composition.</li> </ul>	<ul style="list-style-type: none"> <li>· STAR projects are willing to collaborate</li> <li>· RSTC confirmed its ToR with inclusion of PIFs as member. Also, agreed to just focus on the technical aspects of the Regional IW R2R project.</li> <li>· RPCG confirmed that RSTC's role will only cater to Regional IW R2R project. Results of RSTC meetings will be communicated/ shared to the rest of the child projects.</li> </ul>

No.	MTR Recommendations	Management Response	Decisions (RSTC, RPCG, RSC and STAR&IW)
17	<p><b>Communications strategy</b></p> <p>Communications should be considered and integrated into project activities (e.g. IDA-SOC/R2R, mainstreaming plans etc.) from their very beginning and be used to identify target audiences, influence the nature of data collected and indicators being used and improve the understanding of how constraints to R2R uptake can be reduced to increase the impact of the project on policy.</p>	<ul style="list-style-type: none"> <li>· Agreed. The main intention of the communications strategy is to guide the GEF Pacific R2R program and the respective child projects (including the Regional IW R2R project), in crafting both visibility and advocacy plans.</li> <li>· Specific to the Regional IW R2R project, promotion of project goal, outputs and activities, and the knowledge gained thereof (from publishable knowledge products) will be based on a clearly defined / established Theory of Change (ToC) concepts and tools which have been agreed by RPSTC and RSC to be tested or trialed. The two major concepts that are being tested by the Regional IW R2R project are: <ul style="list-style-type: none"> <li>- Innovative technologies and related solutions that successfully integrate and mainstream R2R concept across water, land, forest and coastal areas of 14 PICs.</li> </ul> <p>The project is currently using a number of tools and methods to deliver on such integration and mainstreaming, and these are technological/ methodological continuum (IDA-RAPCA-SOC-national SAF/SAP-Regional SAF) including the stress reduction measures</p> <ul style="list-style-type: none"> <li>- Resource governance dimensions in mainstreaming R2R aligned with the community to cabinet approach in planning and policy.</li> </ul> </li> </ul> <p>These concepts will then serves as basis for the Regional IW R2R project communication plan – including the production of knowledge products.</p>	<ul style="list-style-type: none"> <li>· STAR project agreed to share data, information and reports, and contribute in the development of knowledge products.</li> <li>· RPCG commits to promote programmatic approach</li> <li>· RSC (UNDP) encouraged STAR projects to discuss the programmatic approach/ data and information sharing with their respective project steering committees</li> </ul>

No.	MTR Recommendations	Management Response	Decisions (RSTC, RPCG, RSC and STAR&IW)
18	<p><b>Gender issue</b></p> <p>The national demonstration plans and activities that are still currently being prepared should be gender-analysed to ensure on-site project management is gender-responsive in specific ways anchored on the objectives of these plans. The completed RapCAs and IDAs must be gender audited before they are incorporated in the SoC. The SoCs and Strategic Action Frameworks themselves must be gender-audited.</p>	<ul style="list-style-type: none"> <li>· SPC is taking account of gender sensitivity rather than gender responsiveness. The IW R2R regional project is a G-0 (gender equality markers) meaning– a gender sensitive (ensuring the ‘do no harm approach and does not reinforce gender inequalities’) and is factoring the roles of men and women in natural resource management. The project has worked to satisfy these requirements by producing Gender Strategy, Action Plans, and Toolkit and tracking participation of stakeholders by recording disaggregated data.</li> <li>· To reinforce the current practice of the project, SPC will also conduct gender audits of all R2R guidelines and manuals produced.</li> <li>· UNDP proposes that SPC conduct gender assessments</li> </ul>	<ul style="list-style-type: none"> <li>· IW projects agreed to continue recording sex disaggregated data, and will support the conduct of gender-audit.</li> </ul>

## ANNEX 6: Pre-RSC Workshop on Programmatic Planning and Reporting Highlights

# Regional International Waters Ridge to Reef Project Pre-Regional Steering Committee Meeting

Tanoa International Hotel, Nadi, Fiji  
July 26-27, 2019



**Prepared by:**

Seema Deo, Footprints in the Sand Consulting  
And Sereima Kalouniviti (SPC)

## ACRONYMS

GEF	Global Environment Facility
IW	International Waters
M&E	Monitoring and Evaluation
MTR	Mid-term Review
MYCWP	Multi Year Costed Work Plan
R2R	Ridge to Reef
RSC	Regional Steering Committee
RSTC	Regional Scientific and Technical Committee
RPCG	Regional Project Coordination Group
SPC	Pacific Community
UNDP	United Nations Development Programme
WFP	Work and Financial Plan



## EXECUTIVE SUMMARY

The Regional International Waters Ridge to Reef Project pre-workshop to the Regional Steering Committee (RSC) meeting brought together national IW R2R project managers, STAR R2R Project Coordinators, Heads of Agencies, the SPC Regional Project Coordinating Unit (RPCU) and the implementing agency (UNDP) to discuss technical, management and operational issues concerning the GEF Pacific R2R Program and the Regional IW R2R Project. Two representatives from the Global Environment Facility (GEF) Secretariat participated as observers.

The findings and recommendations of the recent Mid-term Review (MTR) of the Regional IW R2R project were presented and discussed, as were the SPC-UNDP joint management responses, highlighting the implications of the responses for both the national STAR R2R and IW R2R Projects. The workshop also focused on clarifying implementation of national and regional mainstreaming of R2R in line with the GEF Pacific Ridge to Reef programmatic approach.

A planning session was held on the second day with the aim of operationalising the agreed SPC management responses to the MTR recommendations.

## INTRODUCTION

The Regional International Waters Ridge to Reef Project is executed regionally by the Pacific Community (SPC), based in Suva Fiji. The Regional IW R2R Project is part of the larger 5-year GEF funded Pacific Ridge to Reef Program being implemented by UNDP, UN Environment and FAO, across thirteen (13) Pacific Islands Countries: Cook Islands, Federated States of Micronesia, Fiji, Kiribati, Nauru, Niue, Palau, Papua New Guinea, Republic of the Marshall Islands, Samoa, Tonga, Tuvalu and Vanuatu.

Annually, a Regional Steering Committee (RSC) meeting is held. The purpose of this meeting is to advise on and guide Regional IW R2R project implementation. The 2019 RSC meeting was held in Tanoa International Hotel, Nadi, Fiji on July 30-31, 2019.

A pre-RPSC workshop was organised on 26th and 27th of July with the aim of providing a venue to discuss technical, management and operational issues concerning the GEF Pacific R2R Program and the Regional IW R2R Project, the latter having the function of coordinating the GEF Pacific Ridge to Reef Program.

The findings and recommendations of a UNDP-commissioned independent Mid-term Review (MTR) of the Regional IW R2R project were also presented and discussed, followed by a planning session to operationalise the agreed SPC-UNDP management responses to the MTR recommendations.

The pre-RSC workshop was divided into three parts: (i) technical discussions on data requirements and management across the GEF Pacific Ridge to Reef Program, (ii) presentation of the Regional IW R2R Project MTR findings, recommendations and management responses, highlighting their implications, (iii) and a planning workshop on operationalising the management responses to the MTR recommendations.

Workshop participants included:

Part 1: STAR R2R Project Coordinators and national IW R2R Project Managers, Heads of Agencies and GEF implementing agency representatives.

Parts 2 & 3: National IW Project Managers, STAR Project Coordinators (optionally) and the Heads of Agencies (refer to Annex 1 - List of Participants).

An independent facilitator/ rapporteur was commissioned by SPC to manage the pre-RPSC workshop and to provide direct assistance to the participants (e.g. Project Managers and Coordinators) as required, as well as recording and reporting on the discussions and outcomes.

## Objectives

The Pre-Regional Steering Committee workshop aimed to bring together the national IW R2R Project Managers, STAR R2R Project Coordinators, and Heads of Agencies, with the Regional Project Coordinating Unit (RPCU) to discuss technical, managerial and operational issues concerning the GEF Pacific R2R Program and the Regional IW R2R Project. The findings, recommendations, and SPC-UNDP joint management responses to the recent Mid-term Review (MTR) of the project were presented and discussed. A planning session was held on the second day with the aim of operationalising the agreed SPC management responses to the MTR recommendations.



## Methodology and Approach

The one-and-a-half day workshop had three components:

1. Overview of the GEF Pacific R2R Program and discussion on the science and technical deliverables of the regional IW R2R projects, including methods of accessing information, coordination and collaboration with the national STAR projects and other stakeholders, and ensuring comparability of data collection from multiple sites by different groups.
2. Presentation on the findings, recommendations and SPC-UNDP joint management responses to the Mid Term Review of the regional IW R2R Project, and discussions on the implications for national IW R2R and STAR R2R Projects.
3. Planning workshop for national IW R2R Project Managers on operationalisation of the MTR recommendations, extension time frames and review/ refinement of national logframes, as appropriate.

Prior to the workshop RPCU staff developed an agenda with the participation of the facilitator, with care taken to ensure that presentations and facilitated discussions would flow from one session to another.

## HIGHLIGHTS

The highlights and outcomes are recorded separately by an SPC rapporteur with input from the facilitator and this is attached as Annex 2 to this Activity Report.

### Summary/ Wrap Up

The sessions progressed well with well-prepared presentations by the RPCU. Country participants were also willing to discuss and participated actively in the sessions, bringing a dynamic “vibe” to the workshop.

The presence of an independent facilitator provided a space for open and frank discussion and for any underlying issues and concerns to be drawn out and explored with all the relevant people in the room together. Some countries shared their own experiences and lessons learned, which were noted for further discussion during the upcoming Most Significant Change workshop.

An important “scene setting” aspect of the workshop were the presentations and discussions on the technical aspects of the Regional IW R2R project and the purpose of the data and information gathering and analysis. The links of the localised/ child projects to national, regional and global level were underscored.

The presentation and discussions on the Mid-term Review were an integral part of the preliminary workshop. There were 18 recommendations, and countries discussed these in groups, identifying any concerns they had to feed back into the RSC plenary. These discussions enabled better understanding of the situation and alleviated a lot of concerns at national level particularly regarding the programmatic approach to mainstreaming R2R.

The final day of the workshop involved countries working on refining their logframes to incorporate Mid-term Review recommendations and identify the timeframe needed to deliver the outputs and achieve the end of project targets indicated in their respective national logframes. In such cases where additional time is needed to deliver the outputs, a no-cost extension can be proposed to the RPCU. In some cases targets were updated and/ or revised in consultation with the RPCU to reflect the current national priorities and opportunities.

### Next steps

The discussions and outcomes of this preliminary workshop helped to provide the foundation for input and decision making at the Regional Steering Committee Meeting. Countries and the RPCU were thus able to participate in the RSC with a common understanding and together propose a way forward for the Regional IW R2R Project and the wider GEF Pacific Regional R2R Program.

## ANNEX 1: LIST OF PARTICIPANTS

Table 1: List of Participants

Name	Affiliation	Friday 26 July	Saturday 27 July
Mr Vaipo Mataora	Cook Islands	✓	✓
Mr Paul Teariki	Cook Islands	✓	✓
Ms Maria Helen Tuoro	Cook Islands	✓	✓
Ms Heimata Louisa Karika	Cook Islands	✓	✓
Ms Cynthia Ehmes	FSM	✓	✓
Mr Andy George	FSM	✓	✓
Ms Faith Alexandra Siba	FSM	✓	✓
Ms Rosalinda Yatilman	FSM	✓	✓
Ms Vanessa Fread	FSM	✓	✓
Ms Tavenisa Luisa	Fiji	✓	✓
Ms Beverley Sadole	Fiji	✓	✓
Mr Noa Vakacegu	Fiji	✓	✓
Mr Akuila Sovanivalu	Fiji	✓	✓
Mr Lote R Lakolako	Fiji	✓	✓
Ms Taare Aukitino	Kiribati	✓	✓
Mr Puta Tofinga	Kiribati	✓	✓
Ms Phaedora Harris	Nauru	✓	✓
Ms Evayne Gaubidi	Nauru	✓	✓
Dr Josie Tamate	Niue	✓	✓
Ms Crispina Konelio	Niue	✓	✓
Mr Michael Bongro	PNG	✓	
Mr Senson Mark	PNG	✓	✓
Ms Gwendolyn Bai	Palau	✓	✓
Ms Gwendalyn K. Sisior	Palau	✓	✓
Ms Leena Mesebeluu	Palau	✓	✓
Mr Warwick Harris	RMI		✓
Ms Kristina Reimers	RMI	✓	✓
Ms Veronica Wase	RMI	✓	✓
Ms Jennifer deBrum	RMI	✓	✓
Mr Francis Wele	RMI	✓	✓

Name	Affiliation	Friday 26 July	Saturday 27 July
Ms Angela Marie Ula	Samoa	✓	✓
Mr Fata Eti Malolo	Samoa	✓	✓
Ms Debra Lile Kereseke	Solomon Islands	✓	✓
Mr Raushal Kumar	Solomon Islands	✓	
Mr Sammy Airahui	Solomon Islands	✓	✓
Mr Taaniela Kula	Tonga	✓	✓
Ms Silia Leger	Tonga	✓	✓
Mr Taniela Hoponoa	Tonga	✓	✓
Mr Soseala Tinilau	Tuvalu	✓	✓
Mr Pesega Lifuka Samuelu	Tuvalu	✓	✓
Ms Ivy Latasi	Tuvalu	✓	✓
Ms Donna Kalfatak	Vanuatu	✓	
Mr Erickson Packett	Vanuatu	✓	
Mr Hannington Tate Tamla	Vanuatu	✓	
Mr Chris Severin	GEF Secretariat	✓	✓
Ms Malvika Monga	GEF Secretariat	✓	✓
Dr Jose Padilla	UNDP-Regional Office	✓	✓
Dr Winifereti Nainoca	UNDP-Pacific Office	✓	✓
Mr. Floyd Robinson	UNDP-Pacific Office	✓	✓
Ms Anne Trevor	UNDP-Samoa Office	✓	✓
Mr Peter Cusack	Pacific Community	✓	✓
Mr Samasoni Sauni	Pacific Community	✓	✓
Mr Jose Antonio	Pacific Community	✓	✓
Dr Fononga Mangisi-Mafileo	Pacific Community	✓	✓
Ms Emma Newland	Pacific Community	✓	✓
Ms Verenaisi Bakani	Pacific Community	✓	✓
Ms Sarojni Devi	Pacific Community	✓	✓
Mr Navneet Lal	Pacific Community	✓	✓
Ms Sereima Kalouniviti	Pacific Community	✓	✓

## ANNEX 2: WORKSHOP HIGHLIGHTS AND OUTCOMES

### R2R Pre-RSC4 Workshop

Friday 26<sup>th</sup> and Saturday 27<sup>th</sup> July

#### Purpose

The R2R pre-Regional Steering Committee workshop aimed to bring together the national IW R2R Project Managers, STAR Project Coordinators, and Heads of Agencies with the SPC R2R Regional Project Coordination Unit (RPCU) to enable a common understanding of the project to date and to agree a way forward. In particular, the workshop aimed to discuss the recommendations and implications of the recent Mid-Term Review of the IW R2R Project. Representatives of UNDP (Bangkok Office, Suva Office & Apia Office), UNE and GEF were present.

**Agenda:** the 1.5-day workshop had three components:

1. An overview of the GEF Pacific Regional R2R Programme and discussion on the science and technical deliverables of the regional and national IW R2R projects, including methods of accessing information, coordination and collaboration with the national STAR projects and other stakeholders, and ensuring comparability of data collection from multiple sites by different groups.
2. A presentation on the findings and recommendations of the Mid-Term Review of the regional IW R2R project, the joint UNDP-SPC management responses and discussion on the implications for IW and STAR projects.

A planning workshop on the MTR review recommendations, possible extension timeframes, and review and refinement of national logframes.



## Discussion and Outcomes

### 1. Overview on the science and technical deliverables of the IW Project (Presentations and discussion)

- R2R policy and decision-making relies on science-based information, which also plays an important role in stakeholder engagement. Hence the need for collection and analysis of data and information. Countries have identified specific management approaches and measurable output indicators.
- State of the Coast (SoC) Reports are populated by a series of indicator sets developed through regional consultations and were endorsed at the 2nd RSC meeting in Tonga. The SoC process conducted through the R2R Project utilises available data for a site or country, site-specific data collected through the IW R2R, and any available data shared by STAR R2R Projects. The process for preparing a SoC Report aims to complement existing work by national partners and other Council of Regional Organisations of the Pacific Agencies, and uses indicators and methodologies with which national agencies are familiar. It is an easily replicated process that national agencies can update in the future.
- It is important that countries recognise the data and information needs of the SoC Reports, as they are delivering on national IW and STAR projects, and support the collation of this data by the RPCU. The RPCU also supports countries that prefer to continue with State of the Environment (SoE) process led by SPREP rather than the SoC, and the SoC may be seen as a detailed addendum to the SoE work.
- UNDP's Regional Technical Advisor, Marine, Coastal and Island Ecosystems Dr. Jose Padilla asked how many diagnostic reports the RPCU has produced, and if there is compatibility or comparability in results and lessons learned between project countries. The RPCU has four draft Diagnostic Reports prepared and these will be used to inform preparation of SoCs for those project countries.
- The workshop noted the importance of harmonising methodologies employed during the collection of data, to ensure maximum opportunity to compare results between and within sites and countries. The reality is that different methods are being used in some STAR Project sites to those being used in IW Project sites. This disparity makes comparable analysis challenging when considering data from both IW and STAR Project sites, and any other projects that use different sampling and surveying protocols.
- It was noted that the protocols employed through the IW Regional Project were chosen based on their common use across most countries and their ease of conduct and analysis.
- It was noted that the STAR and IW R2R Projects have different timeframes, and that there are thus challenges to synchronising the two.
- The Regional Program Coordinator of the Regional IW R2R project commended the R2R Program and highlighted the need to acknowledge and raise the visibility of national impacts and processes i.e. by developing a repository of work done, including through the previously successful experience and learning notes, website and other mechanisms. The Program and countries need champions to showcase the work and outcomes. The need for sharing of information is particularly important because other regions are looking to what is being achieved in the Pacific.



Science and National Project Leader Mr. Samasoni Sauni presents the overview on the science and technical deliverables of the Pacific International Waters R2R Regional Project.

## 2. Data Collection and Analysis (Presentation and discussion)

- The IW R2R Science-Policy Theory of Change outlines how the project activities contribute to building the scientific base for policy development. Information is collected through primary and secondary sources and input into a database for further processing and analysis. For instance, the stored data are a useful source for mapping habitats, resource use and other land-sea activities that can in turn be used with stakeholders to lead dialogue on policy or intervention options.
- A Republic of Marshall Islands (RMI) representative asked that if projects are undertaking similar work, and if one is requested to support or participate in the other, which one will bear the cost. In the case where the STAR project is supporting the IW on data collection or community consultations, the IW will fund the activities provided the work is already included within the IW logframe and workplan.
- The workshop noted the importance of collaboration, including sharing of resources in progressing implementation of project activities. The RMI experience provides an excellent demonstration of such collaboration through a joint R2R board and supporting each other's project activities using cost-sharing where possible and appropriate.



Science Officer Ms. Emma Newland presents the Pacific IW R2R Regional Project's Science-Policy Theory of Change.

## 3. Proposed Pacific Regional R2R programmatic framework for lessons learned (Presentation and discussion)

- The RPCU Communications and Knowledge Management Advisor Dr. Fononga Vainga Mangisi-Mafileo, presented the Proposed Pacific Regional R2R Programmatic Framework for Lessons Learned. It was explained that the proposal was developed in response to MTR recommendation 11, which in summary states: "In most cases, it is likely that the most valuable programme outcome (in addition to capacity building) will be lessons learned" and; "There is a clear need and opportunity for the RPCU to become actively involved in promoting lessons learned across the programme and deriving (or compiling) lessons learned from previous IWRM/ ICM/ R2R investments. This would include providing guidance to current projects (STAR and IW) regarding which lessons should be derived, and how to do it."
- Dr. Mangisi-Mafileo highlighted how lessons learned for the Regional IW R2R Project have been captured systematically, including through:
  - Quarterly and Annual Progress Reports;
  - Experience Notes;
  - Coaching and Mentoring Workshops; and
  - National demonstration project activity reports.



Communications and Knowledge Management Advisor Dr. Fononga Vainga Mangisi-Mafileo presents the Proposed Pacific Regional R2R Programmatic Framework for Lessons Learned and template for collection.

- She noted, however, that these do not capture lessons learned from STAR R2R projects.
- The proposed framework Mainstreaming R2R into Sustainable Development in the Pacific was presented. In three parts, the framework includes:
  - Background
  - Guideline on mainstreaming R2R in to sustainable development in the Pacific
  - Pacific R2R Testing and Mainstreaming Case Studies (best practice and lessons learned)
- A representative of Niue observed that often projects or agencies have data but are unwilling to share (“What am I going to get out of this?”). Countries (and projects) need to be cognizant of the benefits of sharing data and information, as it benefits the ultimate objectives of their countries.
- A UNDP representative reminded countries that the regional R2R program is funded by the GEF, which is working for the global community, and that countries therefor have a responsibility to share data and lessons learnt and to contribute to meeting the Sustainable Development Goals. The idea of “working together” was underscored.
- Significant progress was recently displayed through newsletters by RMI, Tuvalu and Federated States of Micronesia (FSM), which was highly commended. A UNDP representative encouraged countries to also use social media to inform others about work on the ground and their knowledge products.

#### 4. R2R Knowledge Management Cycle: National STAR/ IW project mapping. Comments/ challenges of a programmatic approach

- **FSM** – the STAR Projects cover four states whereas the IW R2R Project works in only one state, on a different island from where the STAR Project Coordinator is based. Working together and integrating activities continues to be a challenge due to geographical locations. However, both projects collect biological, ecological and socio-economic data, which are stored and shared through the Inform Portal.
- **RMI** - the IW output is focused on water resilience, while the STAR is focused on integrated community management. The National Spatial Analytical Facility website is designed to store information and data collected through the projects.
- **Papua New Guinea** – mainstreaming IW and the STAR Projects activities remains a challenge. The IW R2R Project is focused on the marine ecosystem while the STAR Project’s focus is terrestrial. The STAR and IW project sites are located separately and work with different stakeholders.
- **Cook Islands** – the need for information and data is project driven. Staff retention within the actual project and within the RPCU is important in terms of consistency towards the programmatic approach. Managing data and information, and people, remains a major challenge given that in the Pacific there is a strong sense of ownership of the activities and the data generated from various activities.



Federated States of Micronesia



Cook Islands



Suggestions to support countries following a programmatic approach to project implementation:

- The **GEF** representative suggested it could be useful to visualise and track country progress and activities through a specific map overlay for each project, in reference to the tracking tool and dashboard that was intended for the Regional Project.
- A **UNDP** representative advised PNG that there have been successful partnerships in the region and encouraged PNG to seek lessons learned from such partnerships.
- **RPCU** reiterated the requirements of the R2R Program Framework Document (PFD). Countries need to acknowledge being part of the program, ideally by having one joint board in-country, and that it is vital that countries understand the importance of cooperation and working together. Mainstreaming will not happen if child-projects continue to work in silos.

## 5. Findings and Recommendations of the MTR Plenary discussions/ responses to the MTR presentation

A **Kiribati** representative noted that it was not involved in the remote interview process and sought clarification on this. In addition, Kiribati suggested that project duration should be based on how each country has progressed, and requested that Kiribati be given special consideration in terms of the MTR process.

- The RPCU advised that attempts by the MTR Consultant to communicate with Kiribati on the MTR interview by telecom were unsuccessful due to the unavailability of key national staff. UNDP and the RPCU acknowledge that the IW projects are progressing at different stages, and that this will be considered. A workplan for providing extended support will be presented during the RSC.



Kiribati

A **Papua New Guinea** representative suggested that the RPCU present a matrix of the status, of each country's progress, including financial status etc. Countries need to identify and analyse the real barriers to enabling the programmatic approach given the 'no-cost extension' recommended by the MTR.

- The RPCU advised that it will present a multi-year costed work plan to the RSC that covers July 2019 to December 2021, inclusive of a project no-cost extension.



Papua New Guinea

A **Tonga** representative supported PNG's intervention to map out country progress and to share lessons learned, emphasising that Tonga needs more staff in order to achieve all 18 recommendations, and noting that with adequate funding, the MTR recommendations are achievable. Tonga appealed to donors and the RPCU to increase the threshold from USD 200,000 in order to achieve the recommendations. RPCU clarified that the amount of USD1.6M highlighted as available funding for national projects represents the unutilised funds from the previous aggregated pool of USD 2.8million for 14 national projects.

The **RPCU** will use regional funds to assist country projects implement regionally driven activities (continuum science-policy interface) which, coupled with national activities, aim to test the integration and mainstreaming of R2R to preserve ecosystem goods and services, sequester carbon, improve climate resilience and sustain livelihoods.

A **Niue** representative noted that the STAR and IW projects often compete for capacities on the ground in particular for small islands like Niue. It is relevant to analyse the best way forward and to capitalise on what exists i.e. enabling the IW and STAR managers/coordinators to work alongside each other under a broad R2R project instead of having two separate teams. The two STAR and IW projects are strategically implemented under the same Ministry and same Director General.



Niue

A **Cook Islands** representative reminded the group that the Samoa UNDP Office looks after Cook Islands, Niue, Samoa and Tokelau. Managing expectations of different organisations is a challenge. The Cooks is happy to collaborate but only to the extent where there are synergies to do so, but recognising the difficulty to commit fully given the different institutional arrangements of each project, reporting to UNDP and SPC respectively.

The **Fiji** IW R2R representative requested a one or two year no-cost extension to complete the activities outlined in the national logframe and in considerations of the MTR recommendations.



Fiji

The **GEF** representative, referring to Recommendation 18: Gender Issue, suggested that the work goes beyond gender disaggregation highlighting that there are a lot of methodologies in place. RPCU will consider this.

## 6. Action Points in response to the MTR Recommendations

**Recommendation 2:** Project Managers to assist and facilitate the RPCU to enable lessons learned information to be collected and stored.

**Recommendation 4:** Countries to assist, facilitate and cooperate with the RPCU and where applicable/possible RPCU will continue to provide technical support that will enable mainstreaming of activities to take place.

**Recommendation 5:** RPCU to indicate ‘What is Ecosystem approach in the context of R2R?’ UNDP and SPC to share information between portals.

**Recommendation 7:** Projects to identify the GEF focal area and SDG outcome it is contributing to. Participants were invited to attend related technical discussion on August 1st.

**Recommendation 8:** Will be discussed further at the RSTC meeting.

**Recommendation 11:** A paper will be tabled at the RSTC meeting. GEF reiterated its encouragement for countries to document and showcase experiences on the ground, which GEF maintained, requires very little time to collate. GEF will strongly support countries in documenting and sharing lessons learnt.



UNDP Pacific Environment Analyst Resilience and Sustainable Development Team Mr. Floyd Robinson presents the Mid Term Review recommendations of the Pacific IW R2R Regional Project.

**Recommendation 12:** Will be discussed further at the RSC meeting. Fiji IW requested for one to two years ‘no-cost extension’ to complete the activities committed in the logical framework, and confirmed that there is potential for co-funding and support by the Fiji STAR

that will enable progress of the national IW R2R activities. UNDP will provide clarification on the process for applying for a no cost extension – this is a concern to be addressed at the RSC meeting, given that most national projects (and MOAs) end on 31 December 2019.

**Recommendation 16:** To be discussed further at the RSTC meeting.

**Recommendations 17:** Projects to capture videos and photos on mobile phones and stories to share on respective country project website and social media pages e.g. Cook Islands emphasized that ‘We are our own media team’. National projects to share products with the RPCU.

**Table 2: Matrix of MTR recommendations and country decisions**

MTR Recommendations	Action or decisions taken by STAR / IW Projects
1. Review and update of logframe	Yes
2. Review of/ lesson learned from previous related investments	Maybe
3. Linkages with other national activities and processes.	No
4. Mainstreaming R2R	Maybe
5. Adopting an Ecosystems Goods and Services Approach	Yes
6. Re-assessing IDA-RAPCA-SOC-SAF-SAP continuum	Yes
7. Mapping R2R contribution to SDG	Yes
8. Website structure and purpose	Yes
9. Re-assessing multi-focal website features	Maybe
10. Delivering Outcome 4.2	Yes
11. Compiling lessons learned	Yes
12. A no-cost extension	Yes
13. Reporting links & info. sharing across the Regional R2R Programme	Yes
14. Clarifying RPCU’s programme role & programmatic implementing modalities	Yes
15. Capacity building focus	Yes
16. Re-assessing the role and structure of the RSTC	Yes
17. Communications strategy	Yes
18. Gender issue	Yes

## 7. Planning workshop on Mid-Term Review recommendations (R2R PMs and National Agency Heads)

The objectives of the session were:

- To discuss interest in and confirm no-cost extension for projects
- To update on MOA extensions.

Extensions on the Memoranda of Agreement (MOA)

- UNDP advised that countries will have to await confirmation from the GEF on approval of a ‘no-cost extension’, before commencing process on extension of their MOAs. If an extension is granted, Solomon Islands & Cook Islands responded that it would take a month to extend MOAs while Fiji anticipates four to six months duration to finalise an extended MOA.

- RPCU called on countries and projects to approach the RPCU Finance team and to take note of funding available from the previous allocation. This is important to inform the ‘no-cost extension’ period and its required outputs. Countries need to deliver on committed outputs to allow resources to flow.
- The Regional IW R2R project will end in October 2020, but the IW MOA extension process needs to commence nevertheless noting that most MOAs will expire December 31st 2019. RPCU advised that a letter of variation to support the extension process could be prepared to support countries in the process, but will advise countries of the process as soon as possible.

Participants were invited to carry out group discussions looking at project logframes (IW and STAR).

**Table 3: Project logframe revision and extensions**

Country	How much more time is needed to achieve the outputs?	Do the outputs need to be refined?
Palau	6 months	Yes. Targets and outputs need to be refined.
Fiji	1 year	Outputs have been refined during the Steering Committee Meeting on 26 May 2019. However, it will be updated and further refined based on the MTR recommendations.
Papua New Guinea	12 months	Logframe refined.
Tonga	12 months	Yes. Need to refine logframe
Micronesia	12 months	Yes. Need to refine logframe
Solomon Islands	12 months	Logframe has not been altered since because most of the activities have been implemented with a few to be conducted.
Marshall Islands	18 months	No. Do not need to refine logframe.
Niue	12 months	Logframes updated and need to be finalised before implementing the outputs.
Nauru	Need more time to achieve outputs	
Samoa	12 months	Outputs will be refined with co-financing.
Tuvalu	Activities will be completed 31st December 2019.	No need to refine log-frame.
Cook Islands	12 months	Logframe refined.
Kiribati	12 months	Kiribati is yet to recruit an IW project manager. Minor adjustments to the log-frame will take place once a PM is recruited.

\* Note: Vanuatu unable to attend this session

## **ANNEX 3 – PRE-RSC WORKSHOP AGENDA**

### **R2R Pre-RSC4 Workshop**

**Friday 26<sup>th</sup> and Saturday 27<sup>th</sup> July**

#### **Annotated Agenda (Facilitator)**

##### **Friday 26 July**

9.00 – 12.30 (2.5 hours)

Technical discussions on information/data requirements for the GEF Pacific R2R Regional Programme

**The GEF Pacific R2R Regional Program**

**(all reps: R2R PM, R2R STAR PM, national agency heads, GEF IA)**

##### **Objective:**

To reinforce understanding of the project for all stakeholders

To clarify/outline the methodology for collecting and analysis of data and information for the regional programme

To identify and agree on roles and responsibilities in this regard (including commitment to sharing/ access to data).

*Understanding programme and its requirements and roles of other stakeholders*

## Approach

Time	Topic	Content/Approach	Resource Person/Presenter	Resources
9am	1. Welcome and introductions, overview of programme Purpose of sessions	Discuss the aim of the prep sessions; outcomes	Peter Cusack, RPC Seema Deo, Facilitator	
9.10 – 9.40 (30 min)	2. Revisit the GEF Pacific R2R Program and Regional IW R2R project focusing on links to the STAR projects	What GEF Pac R2R program is Where is regional IW R2R project situated And coordination role and capacity building	Peter Cusack, RPC	Ensure this links well to the next presentations
Q&A				
9.30 – 9.45 (15 min)	3. Presentation/overview on the science and tech deliverables	Theory of change of the IW Roles of each stakeholder National activity collection and analysis Common regional level Presentation followed by Q&A	Samasoni Sauni Emma Newland	
9.45-10	Q&A			
10 – 10.30	Morning tea			
10.30 – 11.00 (30 min)	4. Data collection and analysis (presentation and discussion)	Mapping (who is doing what), what is needed, what is happening; how data analysis can be useful to all parties – using examples (Tuvalu, RMI, Vanuatu.	Sam, Emma	Need examples, clarity on what is needed, science needs to be explained for the non-scientists
11 -11.15	5. Overview of knowledge products framework	Complete picture of what is needed	Inga	

Time	Topic	Content/Approach	Resource Person/Presenter	Resources
11.15 - 12	6. Identify roles and responsibilities  What would enable them do it?	<ul style="list-style-type: none"> <li>a. Where is the information/data?</li> <li>b. Who is responsible for the information/data?</li> <li>c. What prevents the sharing of information/data?</li> <li>d. Who can help change this?</li> <li>e. How can the STAR and UN agencies facilitate better sharing of information/data?</li> <li>f. What is the role of the R2R PM in data collection?</li> </ul>	Do this in groups	KM cycle as a guide for discussing
12 - 12.15	7. Progress and challenges relating to the Regional programmatic collaboration (data and information sharing)			
12.15 – 12.30	8. Summary of discussions and recommendations to the RPCG			

STAR coordinators are invited to next session

13.30 – 17.00 (3 hours)

## Presentation of findings and recommendations Mid-Term Review mission of Regional IW R2RProject (R2R PM and national agency heads – invite STAR)

### Objective:

To have a common understanding of what the MTR review has identified and recommended.

To discuss the implications of the MTR recommendations for national STAR and IW Projects (refer to the management response matrix column on **implications**).

### Approach

Time	Topic	Content/ Approach	Resource Person/ Presenter	Resources
13.30 – 13.45	1. Introduction to the MTR, consultants, process		Peter to introduce (UNDP representative)	MTR ppt?
13.45- 14.15	2. Findings, recommendations and management response of the MTR mission –		(UNDP representative)	MTR Report Slide
	3. Implications for STAR and IW projects	Presentation	Peter	
	4. Response to implications	In Group facilitated discussion		
15.00 – 15.30	Afternoon tea			
	5. Summary matrix Y/N (management response & implications)		Sereima	

## SATURDAY 27 JULY

9.00 – 12.30 (3 hours)

### Planning workshop on Mid-Term Review recommendations (R2R PM and national agency heads)

#### Objective:

To identify/confirm required revisions to national log frames and MYCWP and provide assistance as needed

To discuss interest in and confirm no cost extension for the project

To update on MOU extensions.

The types of questions to be explored:

- Have you completed the logframe?
- How much more time do you need to complete the deliverables?
- Revisit the logframe – what else can you do till when?
- Implementation of the National IW R2R projects can be extended till June 2021 once the no-cost extension of the Regional IW R2R project is approved?
- Are you still committed to fulfil the deliverables?



*The session will enable the IW project manager together with their head of agency/rep to review their logframe (if they haven't done this already before coming to Nadi) and identify/decide the precise changes of their logframe in view of the recommendations of the MTR and SPC-UNDP management response and implications.*

*The result of this exercise should be a precise (YES or NO) as regards the no-cost extension and identify the requirements (if the decision is yes) for such action or indicate consequences (if the decision is not to continue).*

## ANNEX 7: Proposed template for documenting lessons learned

DATE RECEIVED:

EXPERIENCE NOTE ID #:

### Pacific R2R Lessons Learned Template

(Please submit to [fonongam@spc.int](mailto:fonongam@spc.int))

The Pacific R2R Lessons Learned Format has been adapted from the GEF's International Waters Experience Notes template. The lessons learned template is a tool to facilitate the R2R community sharing practical experiences and lessons learned to promote sustainable natural resource management. Lessons learned include key challenges and/or successful practices, approaches, strategies, lessons, methodologies, etc., that emerge in the context of R2R. Completed forms may be 6-10 pages long (without diagrams, illustrations, photos etc.), and serve as the basis for Pacific R2R Lessons Learned disseminated via GEF IW:LEARN and other R2R channels. For guidance and/or further information, please contact RPCU Communications and Knowledge Management Advisor [fonongam@spc.int](mailto:fonongam@spc.int)

Contributor's Name:

E-mail:

1. **TITLE** - *In the Lessons Learned title, please identify the key thematic issue(s) addressed by the lesson described in this brief. Please use the lessons learned framework for guidance.*
2. **PROJECT TITLE** – *Insert project title.*
3. **PROJECT DESCRIPTION** - *Briefly summarize the project's objectives, expected outcomes and timeframe (from Project Document or elsewhere). If lessons pertain to a specific project output, please describe that output and list of activities as well.*
4. **PURPOSE AND SIGNIFICANCE OF THE LESSONS LEARNED** – *Describe what you are trying to achieve by sharing this specific lessons learned and describe why it is significant.*
5. **BACKGROUND TO THE LESSONS LEARNED** - *Provide a description of (i) the initial problem (ii) the concept or approach to solving the problems/ or proposed interventions(s) – this should include: a hypothesis, or research framework/inquiries; description of the technologies used – methodologies, infrastructure employed to resolve the problem; and the 'expected' results.*
6. **RESULTS AND LEARNING FROM EXPERIENCE** - *Summarize the 'actual' results of the intervention on the project and key stakeholders. Were there any deviations from expected results? And why? What were the inhibiting factors? What were the facilitating factors? What conclusions can you draw from the implementation experiences?*
7. **REPLICATION** - *What implementation challenges should others expect to encounter when trying to replicate this? Highlight specific factors or conditions needed for others to replicate or benefit from this lesson.*
8. **REFERENCES** - *How can someone interested in using or adapting this lesson get more information? Please provide relevant website(s), documentation and contact information.*

# ANNEX 8: Regional Scientific and Technical Committee Meeting Highlights



RSTC5 Inf.6

Date: 14 August 2019

Original: English

## Fifth Meeting of the Regional Scientific and Technical Committee for the GEF Pacific Ridge to Reef Programme

Nadi, Fiji 28<sup>th</sup> July 2019

### Meeting Record (Draft)



## Meeting Record (Draft)

### *Opening & Prayer*

1. The 5<sup>th</sup> meeting of the RSTC for the GEF Pacific Ridge to Reef Programme (R2R) was held at the Tanoa International Hotel in Nadi, Fiji on the 28<sup>th</sup> July 2019. Sixteen representatives from James Cook University (JCU), University of the South Pacific (USP), Pacific Islands Forum Secretariat (PIFS), United Nation Development Programme (UNDP Offices in Bangkok, Suva and Apia), United Nation Environment (UNE), Pacific Community (SPC), and two independent consultants, attended the meeting. The list of participants is appended as *Attachment 1*.
2. The Chair, Prof. Marcus Sheaves, called the meeting to order, confirmed the quorum and commenced the meeting. As in the past, the rules and procedures used in the conduct of this Committee meeting followed those set out under Regional Science & Technical Committee (RSTC) Terms of Reference (ToR), and closely follows those governing the conduct of R2R Regional Steering Committee (RSC) meetings.
3. The R2R Regional Programme Coordination Unit's Science and National Project Leader, Samasoni Sauni, offered an opening prayer for the meeting.

### *Introductory Remarks*

4. The Chair gave brief introductory remarks encouraging the Committee to be more proactive and action oriented.

5. The Regional Science and Technical Committee **noted** the need to be more action oriented and to meet more regularly if needed to better support the program implementation. The status of the Committee requires enhancement because it has historically been largely sidelined, and process-focused, and has failed to deliver on its ToR efficiently. It recommends the R2R Regional Steering Committee (RSC) recognises the important role of the Committee and support opportunities for more active and relevant

6. The Chair announced departing and new members of the Committee, , consistent with the Committee's TOR. The Chair invited the Committee to note the work behind the scenes aimed at reviewing and revising the membership of the Committee. The former Head of the Institute of Applied Science of USP has resigned and SPC subsequently sought a replacement and one additional member, as follows:
  - (i) Dr Isoa Korovulavula accepted the invitation to sit on the Committee and is now USP representative as a new member of the Committee. Dr Korovulavula is with the Institute of Applied Science of USP, Acting Head of the Institute and has been heavily involved in R2R STAR project implementation.
  - (ii) SPC sought the participation of a representative of the Pacific Islands Forum Secretariat as a new member of the Committee. Dr Salome Taufa is a natural resource economist and brings to the Committee expertise from a range of areas in natural resource economics, including ecosystem goods and services valuation, and cost-benefit- analyses.

7. The Chair sought confirmation of acceptance of the two new members from the Committee. In accordance with the Committee ToR, the Chair also requested nominations for Chair and Vice-Chair. The ToR states that these positions shall be appointed at every annual meeting of the Committee. The Chair sought nominations for the vacant positions of Chair and Vice-Chair of the Committee, noting the two options:

- (i) Agreement to retain the current Chair and Vice-chair for another term of 12-months; or
- (ii) Agreement and endorsement of a new Chair and Vice-chair.

8. The Regional Science and Technical Committee **agreed** that Prof. Marcus Sheaves of JCU continues in the position of RSTC Chair, and **elected** Dr Isoa Korovulavula of USP as Vice-Chair. It recommended that the Regional Steering Committee approves these new appointments. The Committee **further noted** that the ToR clearly sets out the role of SPC in providing Secretariat functions of the Committee and that SPC staff members cannot be nominated to the vacant positions.

#### **Agenda Item 1. Provisional Agenda**

9. The Chair emphasised that the bulk of the agenda would be dedicated to the IW R2R Mid-term Review (MTR) outcomes and recommendations, noting that the Committee should be cognizant of this because members need to discuss the MTR conclusions and recommendations and provide inputs that will be reported back to the RSC plenary through the Chair's report for further consideration. A copy of the agenda is appended as *Attachment 2*.

10. The committee considered and **endorsed** the provisional agenda.

#### **Agenda Item 2. Review of the Minutes from 3<sup>rd</sup> RSTC-3 meeting & Action Items**

11. The UNDP Bangkok Office representative (Dr Jose Padilla) requested a brief summary of the records of RSTC 4 for the benefit of new members from UNEP, USP and PIFS. The SPC Secretariat representative Mr. Sauni, gave a brief summary of the minutes of the previous meeting focusing on outcomes and highlights. There were no other matters arising from the records.

12. The Committee **endorsed** the minutes of the RSTC4 meeting that was held in Townsville,

#### **Agenda Item 3. General Highlights**

13. The R2R Programme Coordinator, Peter Cusack, provided general highlights relevant for the work of the Committee in the last 12-months of project implementation.

14. The Committee **noted** the general highlights.

#### **Agenda Item 4. Mid-term Review Findings, Conclusions & Recommendations**

15. The UNDP Suva Office representative, Floyd Robinson, introduced *RSTC5\_WP.1*, and presented to the Committee on the IW R2R MTR findings, conclusions and recommendations. Amongst the MTR conclusions of relevance to the Committee are those recommendations concerning the scientific and technical aspects of the Regional International Water Ridge to Reef project.

16. The UNDP Bangkok Office representative explained that the MTR assessment and ratings are those of an independent Consultant and should be noted. The MTR recommendations are for the RSTC to consider the following points:

- (i) whether or not the recommendations are soundly based;
- (ii) if particular recommendations can be addressed within the timeframe of the project - recognising that some recommendations may not be able to be achieved within the present timeframe; and that
- (iii) some of the MTR recommendations do not align with the expectations of GEF.

Dr Padilla further noted that the RSTC could consider these points above to inform their discussions and decisions.

16. The SPC Secretariat staffs (Peter and Emma) followed on presenting agreed UNDP/SPC management responses to the MTR recommendations.

17. The Committee **noted** the paper, recognizing that specific technical discussions on the MTR recommendations were to follow in the next agenda items.

#### **Agenda Item 5. Revised National Results Logframe**

18. The RPCU Science Officer, Emma Newland, introduced the paper *RSTC5\_WP.2* that sets out the latest specific milestone targets and outputs following consultation with project countries. Emma explained that as much has changed since the original setting of national targets, and priorities have also shifted on management approaches (e.g. stress reduction, catchment protection, habitats). The paper addressed MTR Recommendation 1 that calls for the revision of national logframes which include milestone targets.

19. The paper highlighted metrics used for milestone targets, which includes the area of the demonstration site or the boundary of catchment sites estimated by the countries or by the RPCU using QGIS software. The second metric measures reduction in nutrients through a water source waste treatment system and/ or dry litter piggery system.

20. The USP representative, Dr Isoa Korovulavula, raised a point of concern on the assumptions and risks associated with the use of best available standards in the calculation of milestone targets, such as nutrients loads, which originate from research done in places outside this region. The Committee noted the need to critically identify and understand the assumptions used in order to generate realistic parameters and standards in order to better understand how the targets were derived. The assumptions extend to cover economic, political and social factors.

21. The Committee recognized the issue of environmental stress reduction relating to any business development involving animals being challenging but nonetheless important. The uncertainties are critical and needs to be recognized and included in the baseline, if the aim is to allow targets to be realistically compared with actual outcomes. Equally important is the need to identify and understand the underlying assumptions and risks, and the consequences if such is not met.

22. The Committee encouraged moving away from using external standards that don't relate to the tropics and to consider carrying out research that would generate such standards closer to the point of discharge. There was also agreement to establish standards and nutrient levels that are relevant to this region and can be used in future calculation of estimates on the reduction of nutrient loads to aquifers and receiving environments.

23. The RPCU Science Officer provided the following explanations:

- (i) The RPCU collaborated with project countries to explore research possibilities and investigations on nutrient content from piggeries at several sites so that there are datasets specific to countries like Kiribati where water scarcity is a recurring issue.
- (ii) The milestone targets were updated in consultation with R2R IW demonstration projects, in particular for the waste treatment systems or piggeries. There was limited data available in the literature on nutrient contents of different countries in this region.
- (iii) As a result of these consultations, Nauru has dropped the activity on the constructed wetlands system and, Niue will no longer be progressing work on the renovation of septic systems. This has been taken up by a GIZ and Australia Aid project in the country.

24. The Committee **reviewed and endorsed** the methodology and formula used to calculate estimated levels of land area and pollution levels, in order to review project countries' milestone targets. At the same time the Committee also **considered** the need to be clear about the assumptions, risks and uncertainties when using this methodology. The formula for piggeries uses data standards for piggeries based on Australian and American Commercial piggeries, where circumstances are not the same as in the tropics and in this region.

25. The Committee also **noted** the *'Revised and Updated Environmental Stress Reduction Targets of the Regional IW R2R Project'* and recommend sharing this information with R2R STAR Projects for their inputs and updates for reporting under the GEF Pacific Regional R2R Programme Framework Document.

26. The Committee **considered and supported** future studies focusing on estimating nutrient concentrations and BOD of human and animal faeces and urine, and the efficacy of different waste treatment systems. The Committee **recommended** future research to improve estimated loads for waste pollution with more applied research on nutrient contents of human and animal wastes closer to point source of pollution in tropical areas of the Pacific region.

## Agenda Item 6. Analyses of MTR Recommendations & management responses

27. The RPCU Science and National Project Team Leader introduced the agenda item, making reference to five substantial papers that would follow, corresponding to priority recommendations of the MTR.

### *Environmental goods and services, EGS (Rec. 5) – RSTC5\_WP.3*

28. The RPCU Science Team Leader introduced the paper RSTC5\_WP.3 in response to MTR recommendation 5. The paper seeks discussion on the adoption of an Ecosystem Goods and Services (EGS) framework as the foundation of the IW R2R Project scientific and technical approach. The Committee was invited to consider and advise on the recommendation considering the current state of implementing IW R2R project activities.

29. The Committee discussed the paper and offered the following observations:

- (i) There is value in having an EGS approach however significant attention must be given to the availability of data, and the resources and time required to collect data for evaluation, and the availability of capacities to conduct the evaluation exercise.
- (ii) From an economist's perspective the EGS is a good approach, providing more flexibility and therefore the ability to enhance the 22 indicators already identified and agreed upon under the DPSIR<sup>1</sup> framework. Protecting ecosystem goods and services is an impact long-term outcome of the R2R project the EGS approach responds to that. The Committee noted that EGS valuation requires extensive collection of data, which could be useful in ensuring that the environmental goods and services are being preserved. Most EGS are not market goods and therefore collection of the required data can be costly.
- (iii) The DPSIR framework is arguably best used in industrialised countries, whereas EGS is best suited in a small island developing states context. However, it is also recognised that the DPSIR framework is a sensible approach when working in water catchments, and bigger islands with multi-stakeholders and land-use practices. Noting that the two approaches or frameworks can work together, the DPSIR complements the EGS with the latter more applicable to an island system, depending on the type of ecosystems under investigation
- (iv) The Committee noted that carrying out of an economic valuation on EGS can be challenging and the collection of market and non-market type data extenuating.

30. The Committee discussed the pros and cons, as well the application, of both frameworks, recognising the limited resources and time available for the project to undertake fully-fledged EGS activities. On the one hand, there are options of progressing both frameworks in parallel, noting opportunities for trialling and training on an EGS approach. On the other hand, the committee considered the option to note the recommendation and that EGS might be considered in future project design given the limited timeframe and budget now available. The Committee supported the latter.

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<sup>1</sup> drivers, pressures, state, impact and response

<sup>2</sup> State of Environment report

<sup>3</sup> International waters resource management

<sup>4</sup> Integrated coastal management

<sup>5</sup> The RSTC meeting in Townsville Australia August 2018 was wrongly recorded as the 3<sup>rd</sup> meeting as currently seen in the meeting records. It was in fact the 4<sup>th</sup> meeting of the RSTC. This year the mistake has been corrected in meeting papers



31. The Committee **agreed** with the recommendation to mainstream ecosystem goods and services but to do so within the scope of (and not to replace) the current DPSIR framework. Moreover, the Committee:

- (i) recognised the value of the EGS approach, and that it is an appropriate goal to work towards in the future;
- (ii) noted that the current DPSIR approach comprehensively address the objectives as originally developed; and
- (iii) noted that an EGS approach would need considerable additional data so could best be deployed in projects where data were yet to be obtained.

32. The committee **endorsed** the EGS approach but did not agree that the EGS framework is a better choice than the DPSIR framework. The Committee therefore **disagreed** with the recommendation if the intention is to replace the current DPSIR with EGS. If resources allow, SPC should support implementation of both DPSIR and EGS frameworks (a hybrid approach) focusing on opportunities for strengthening the scientific approach while avoiding duplication of efforts on indicators.

33. The Committee **supported** planned activities for the testing and training on EGS approach and EGS valuation through current pilot projects and JCU training. It also **supported** the intention that it should be considered in future project design if possible, again noting the limited time and resources to do so now.

#### ***Revised strategy on Island Diagnostic Analyses (IDAs) & State of Coast (SOC) reports (Rec. 6) – RSTC5\_WP.4***

34. The RPCU Science Officer introduced RSTC5\_WP.4 on a revised strategy on IDAs & SoCs, responding to MTR recommendation 6. The revised strategy on IDAs & SoCs is also the theory of change pertaining to steps taken in-country to mainstream and integrate the R2R concept along the science-policy continuum - Rapid Assessment of Priority Coastal Areas (RAPCA), IDA, SoC Reports, Strategic Action Plan (SAP) or Framework and Planning along the Ridge to Reef landscape.

35. The paper described the path that current and future national IW R2R projects might follow to mainstream the ridge to reef concept and evidence-based planning approaches into national and local governance mechanisms. This pathway uses the steps set out in the revised strategy for IDA/ SoC or Theory of Change.

36. The Committee further noted several project countries already indicated support for the revised strategy, recognising the flexibility it provides in opting out on one or more steps of the science-policy continuum. For instance, several countries opted out of working towards SoCs and SAPs. This was expected as there are other alternative processes such as the SoEs<sup>2</sup> led by the Secretariat of the Pacific Regional Environment Programme (SPREP) where results of the project can contribute to SoE reviews.

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<sup>2</sup> State of Environment report

37. The Committee considered and **endorsed** the trialling of this Theory of Change or revised strategy for the preparation of IDAs/SoCs, and report back the results for further consideration. The trial will also provide opportunity to better understand what datasets are needed in developing spatial prioritization procedures (Step 4).

#### **Lessons learned (Rec. 11) – RSTC5\_WP.5**

38. The RPCU Communications and Knowledge Management Advisor, Dr. Fononga Vainga Mangisi-Mafileo, introduced the paper RSTC5\_WP.5 on lessons learned, which correspond with the MTR recommendation 11. The paper contains a proposed Pacific regional R2R programmatic framework for lessons learned, which was developed in response to MTR recommendation 11, and notes:

- (i) “In most cases, it is likely that the most valuable programme outcome (in addition to capacity building) will be lessons learned”; and
- (ii) “There is a clear need and opportunity for the RPCU to become actively involved in promoting lessons learned across the programme and deriving (or compiling) lessons learned from previous<sup>3</sup>IWRM/ ICM<sup>4</sup>/ R2R investments. This would include providing guidance to current projects (STAR and IW) regarding which lessons should be derived, and how to do it.”

39. The meeting noted that the lessons learned for the Regional IW R2R Project have been captured systematically, including through quarterly and annual progress reports, experience notes, coaching and mentoring workshops, and national demonstration project activity reports. However, these reports do not capture lessons learned from STAR R2R projects.

40. The UNDP Bangkok Office representative suggested that “impact” after “action” be reflected on and included in the Knowledge Management cycle. The Committee also noted the need to link or mainstream R2R lessons learned during the process of reviewing current or developing new policy and legislative frameworks.

41. Dr. Mangisi-Mafileo informed the Committee of the Most Significant Change (MSC) workshop planned for Monday 29<sup>th</sup> 2019, which would provide the opportunity for national R2R PCUs to showcase the impacts and success of their projects. At the workshop, the countries would assess stories to select a Most Significant Change story and the “impacts” will be highlighted on the new R2R website.

42. The Committee considered and **agreed** on the proposed regional programmatic framework and template for Pacific R2R lessons learned. It endorsed the revised draft framework including Annex 1 & 2 subject to the incorporation of the RSTC inputs for recommendation to the Regional Steering Committee (RSC) for their consideration and approval.

43. The 7<sup>th</sup> step on impact was considered appropriate to better understand the actual impacts of policy actions and revised legislations. The Committee also **agreed** on the proposed implementation schedule.

<sup>3</sup> International waters resource management

<sup>4</sup> Integrated coastal management

### ***RSTC composition & modus operandi (Rec. 16) – RSTC5\_WP.6***

44. The RPCU Science and National Project Leader introduced the paper RSTC5\_WP.6 on RSTC composition & *modus operandi*, which responds to MTR recommendation 16.

45. The UNE representative, Dr Manoela Pessoa De Miranda, expressed reservation on the suggested change that replace “project” with “programme.” The reason being that under clause 1.1 the Committee can only facilitate but not ensure effective implementation of activities undertaken by the program’s child projects. The UNDP Bangkok Office representative supported UNE’s position on the matter, and suggested that changes not be made to the original wording of the ToR.

46. The RPCU Science and National Project Leader explained that the reason for the proposed amendments is to remove ambiguity in the current ToR around the Committee’s role providing scientific and technical oversight on R2R IW and STAR projects, consistent with the intent in the IW R2R Project Document. The MTR consultants picked up these anomalies and inconsistencies and thus made MTR recommendation 16. The current ToR refer to both “projects” and “program” which makes it difficult to define the scope and extent of the Committee’s role.

47. The Committee noted the MTR recommendation on the RSTC composition and *modus operandi*. The Committee discussed the suggested amendments, which seek to tighten the TORs in support of the programmatic approach consistent with the MTR recommendation. However, the Committee was **unable to unanimously agree** on the changes. The proposed amendment was thus not adopted. The Committee determined that RSTC advice on the IW project can be shared with the STAR projects, but that the Committee does not have oversight of STAR projects.

### ***Communications strategy (Rec. 17) – RSTC5\_WP.7***

48. The The RPCU Communications and Knowledge Management Advisor introduced the paper RSTC5\_WP.7 on Community Strategy, which responds to MTR recommendation 17.

49. The Committee noted value in understanding the microscale activities in the context of communication. This relates to raising awareness and the MTR sees that communicating the R2R concept on top of the theory of change, is lacking. The Committee further recognized the need for parallel efforts on the STAR project relative to communication pieces.

50. The Committee **endorsed** the recommendation to review the R2R Communications Strategy in light of the MTR recommendation, and that the endorsed proposed approach on the strategy may also be useful to STAR projects. The committee also **discussed and agreed** to minor changes in the following statement:

*The project communications strategy needs to be vigilant that its primary role is to communicate about the project objective, which is R2R, and ~~de-emphasise~~ **contextualise** micro-scale activities (although such can be good communication/promotional opportunities where successful)*

**Agenda Item 7. Procedural framework for the identification and spatial prioritization of conservation land/sea areas – concept**

**7.1 Technical paper on application of prioritisation methodology to inform ridge-to-reef management in Vanuatu catchment areas**

51. The concept paper *RSTC5\_WP.8*, on the spatial prioritization procedural framework, followed by a technical paper, *RSTC5\_WP.9* on its design development and trial in Vanuatu catchment areas, were not formally presented and considered by the Committee, due to the lack of time, as two Committee members were to catch their flights back to Suva. The Chair thus referred the meeting to the papers and sought quick responses to the recommendations.

53. There was no discussion and the meeting endorsed trialing the concept for the identification and spatial prioritization of conservation land/sea areas or sites. The Committee further noted the initial efforts and inputs into the design and application of the prioritization methodology and modelling.

54. The Committee considered the conceptual framework on spatial prioritisation procedures; and **endorsed and approved** the concept on spatial prioritisation procedures for trialling in one or more countries if practical, and the reporting of outcomes for further consideration.

55. The Committee further **noted** the review and highlights of the JCU course with students performed at an expected rate given the various challenges

**Agenda Item 7. Other Matters**

56. The next meeting will be announced later. Given the discussion on a renewed focus on the work of the RSTC it is possible to plan for the next meeting around the end of January or early February 2020.

57. The Chair thanked the Committee for their work then closed the meeting. A copy of the Chair's report was prepared and presented to the RSC-4 meeting.

## Attachment 1: List of Participants

Name Invited Members	Position	Affiliations
Prof. Marcus Sheaves (Chair)	Director, Special Projects, College of Science & Engineering; Director, Marine Data Technology Hub; Team Leader, Science for Integrated Coastal Ecosystem Management,	James Cook University
Dr Isoa Korovulavula (Co-Chair)	Acting Head, Institute of Applied Science,	University of the South Pacific
Dr Salome Taufu	Natural Resource Economist	Pacific Islands Forum Secretariat
Conway Pene	Consultant	
<b><i>GEF R2R Implementing Agencies, GEF R2R Executing Agency &amp; Secrétariat- SPC</i></b>		
Dr Jose Padilla	Technical Advisor	UNDP Bangkok Office
Dr Winifereti Nainoca		UNDP Pacific Office
Floyd Robinson		UNDP Suva Office
Anne Trevor		UNDP Apia Office
Dr Manoela Pessoa De Miranda		UNEP, Samoa
Rhonda Robinson	Deputy Director, GEM	Pacific Community (SPC)
Peter Cusack	Regional Program Coordinator, GEM	Pacific Community (SPC)
Samasoni Sauni	Science & National Project Team Leader, GEM	Pacific Community (SPC)
Emma Newland	Science Officer, GEM	Pacific Community (SPC)
Dr Fononga Vainga Mangisi-Mafileo	Communications and Knowledge Management Advisor, GEM	Pacific Community (SPC)
Jose Antonio	Country Coordination, Monitoring & Evaluation Advisor, GEM	Pacific Community (SPC)
Dr Jade Delevaux	Consultant	Pacific Community (SPC)

## Attachment 2: Meeting Agenda

1. Adoption of Provisional Agenda
2. Review of the Minutes from 3<sup>rd</sup> RSTC<sup>5</sup> meeting & Action Items
3. General Highlights
4. Mid-term Review - Conclusions & Recommendations
5. Revised Updated Environmental Stress Reduction of Targets of the Regional IW R2R Project
6. Analyses of MTR recommendations & management responses
  - (i) Environmental goods and services (Rec. 5)
  - (ii) Revised strategy on IDAs & SoCs (Rec. 6)
  - (iii) Lessons learnt (Rec. 11)
  - (iv) RSTC composition & *modus operandi* (Rec. 16)
  - (v) Communication strategy (Rec. 17)
7. Procedural framework for the identification and spatial prioritization of conservation land/sea areas – concept
  - (i) Technical paper on application of methodology to inform ridge-to-reef management in Vanuatu catchment areas
8. Other Matters

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<sup>5</sup> The RSTC meeting in Townsville Australia August 2018 was wrongly recorded as the 3<sup>rd</sup> meeting as currently seen in the meeting records. It was in fact the 4<sup>th</sup> meeting of the RSTC. This year the mistake has been corrected in meeting papers circulated as the 5<sup>th</sup> meeting of the RSTC.

## **ANNEX 9: Regional Programme Coordination Group Meeting Highlights**

### **GEF PACIFIC R2R PROGRAM COORDINATING GROUP (RPCG)**

#### **FOURTH MEETING**

**28 July 2019**

**Nadi, Fiji**

**MINUTES**



## 1. Chair

The RPCG Chair, Mr. Jose Padilla, UNDP, welcomed the Committee.

## 2. Introductions

## 3. Review and Approval of Minutes of Previous Meeting

The Committee noted that the participants list needs to be included in the RPCG3 and RPCG4 Meeting minutes and adopted the RPCG3 Meeting minutes.

## 4. Agency Status Reporting

### 4.1 UNDP

- Tonga STAR Project is closed.
- Fiji STAR project implementation is currently delayed
- Nauru STAR project – several impacts taking place on the ground.
- Tuvalu STAR project is complete.
- Nauru STAR project implementation is currently delayed
- FSM has carried out some implementation.
- RMI STAR project is undergoing implementation.

### 4.2 UNDP Samoa

- The Adaptation to Climate Change Project is progressing where the major infrastructure component is complete, and the institutionalisation of the Climate Change Division has been established.
- The EWAC project is progressing well and currently conducting its Mid-Term Review.
- Cook Islands STAR project have completed its Mid-Term Review and have an extension of 18 months by the GEF. The expertise in-country to carry out the work is very limited and therefore the capacities are usually stretched between various activities and projects.
- Niue STAR Project has completed its Mid-Term Review with some delays in implementation.

### 4.3 UNEP

The Palau STAR Project started in 2016 with the objective to improve the management of Palau's protected area network. The main elements of the project are the:

- Establishment of new Protected Areas
- Sustainable financing mechanisms
- Mainstreaming of biodiversity into policies and regulations
- Best practices for Sustainable Land Management developed and implemented
- Integration of Sustainable Forest Management approaches into national policies and regulations
- Public awareness and outreach
- Management Effectiveness Tracking Tools: Improved evaluation tools and protocols



## **Project Highlights for Palau STAR**

*New protected areas* - currently, 15 out of the 16 states in Palau have Pan sites, with 4 new states proposing a total of 11 new PAN sites with a total consisting of 45,000 hectares of marine areas and nearly 1,300 hectares of terrestrial areas.

These new protected areas covered a bird sanctuary that was proposed in 2012 and which covers 1,500 hectares of forest and savannah areas that was a favoured hunting area. This action not only has helped preserve birds but forests.

*Sustainable financing plans* are now in place for two states, and where there is potential to include another state.

*Sustainable Land Management* - 4 land use strategies have been developed i.e Housing development, Infrastructure, Agro-ecological farms and Stormwater management. These strategies will be implemented in 4 states during the next project year.

*SLM best-practice* will be implemented by the 4 pilot states under the STAR GEF5 as well as integrated into the IW GEF6 on the ground implementation in 6 other states.

Overall the Palau project is progressing well with a considerable amount of funding that still needs to be utilised. The project foresees the Mid-Term Review process in the near future.

### **4.4 List of child projects under the GEF pacific R2R Program with their Mid-Term and final evaluation schedules**

The Committee referred to the table on '*Mid-Term and final evaluation schedule*' for the regional STAR projects noting that some projects have progressed slower than others and might outlive the regional r2r project. The following extensions noted by the Committee:

- Palau – December 2020
- Samoa – May 2021
- Niue – December 2021
- Cook Islands – January 2021
- Fiji – March 2022
- Micronesia – will be extended to 12 months
- Kiribati – 2023
- Tonga – 2020
- Vanuatu – 2021

The Chair will update the table on the '*Mid-Term and final evaluation schedule*' for the STAR projects to include the End Dates and with the potential to present to the RSC4 meeting.

## **5. Regional Coordinator's Status Report No. 4**

The Regional Coordinator's Status Report was presented by Peter Cusack, Regional Programme Coordinator, GEF R2R Programme, SPC.

*Program Objectives:* To maintain and enhance Pacific Island Countries' ecosystem goods and services (provisioning, regulating, supporting and cultural) through integrated approaches to land, water, forest, biodiversity and coastal resource management that contribute to poverty reduction, sustainable livelihoods and climate resilience.

The presentation provided an update on the Outputs and Outcomes under the 5 Components of the regional programme [Refer to attached PowerPoint presentation]

A number of R2R stakeholders have limited understanding of the programming role of SPC's RPCU in the GEF Pacific R2R Programme. For SPC to effectively perform its mandated coordination function for the GEF Pacific R2R Programme it is critical that operational clarity on STAR/ IW interaction is established.

To achieve the expected outcomes of the Regional IW R2R project, it is important that

- National projects adhere to their commitment in terms of technical, financial and political support by their respective agency heads.
- Mainstreaming R2R in planning and policies requires active support and guidance by the national government agencies through the inter-ministry Committees. It is critical too that agency heads supervise national projects and project staff effectively.
- National logframes and corresponding multi-year costed workplans need to be considered and endorsed by agency heads and ultimately by national steering Committees or IMCs to ensure ownership and alignment to national priorities.

The presentation highlighted that the Programmatic implementation of the wider GEF Pacific R2R project remains a challenge.

The total funding utilised is 45% or USD 4,664,017 as of June 30, 2019. Remaining budget is 55% or USD 5,653,437.

## **6. Regional R2R MTR Recommendations and Implications on National STAR Projects**

Peter Cusack, SPC, presented the Regional R2R MTR Recommendations and implications on National STAR projects. Highlighted Options on '*How to Better Work Together*'.

1. Improving strategy
2. Improving steering
3. Improving inter-project cooperation
4. Improving processes
5. Capturing lessons and sharing or experiences

### **6.1 Comments from the Committee**

- The RPCU anticipates carrying out Option 1 first at the national level to see that the two projects (IW & STAR) are working together.
- UNDP Sub Regional Office conveyed that there is a possibility to hold Joint Work Planning for Niue however, for Cook Islands; it might need some discussion because the projects are under two different Committees. Samoa is mainly CC and has a different reporting mechanism. UNDP will share the progress reports of the projects and the PIRs once it is completed.
- Suggested to present to the RSC4 the options on '*How to Better Work Together*' where countries with established Joint IW/STAR Committees can provide steps or activities to each option.
- UNDP Pacific Office receives a lot of newsletters from the STAR Projects and this can be shared with the RPCU for upload onto the website.
- The Committee to consider having a common and consistent messaging with countries to emphasize on the programmatic approach understanding that the regional programme will report back to the PFD.

## **7. Mechanisms for program-level coordination and reporting**

The Committee suggested to discuss '*Mechanisms for program-level coordination and reporting*' at the RSC4 meeting.

## **8. IW LEARN Events**

### **8.1 Overview**

The RPCU provided a brief overview of the participation of Pacific IW projects at the International Waters Conference, November 2018, in Marrakech, Morocco. Nominations were submitted by the RPCU and endorsed by the Director of the Division. Nominations were based on project performance and on the implementation maturity of the project, thus the selection of the Tuvalu and Vanuatu IW Projects participation in 2018.

The Committee agreed that participation at the 2019 LME Meeting in Cartagena, Colombia, could include two other country projects apart from Tuvalu and Vanuatu.

### **8.2 Upcoming LME Meeting in Cartagena, Colombia**

The Chair reminded the meeting that the Regional R2R Project can support 1 representative from the RPCU and 2 representatives from the Country National Demo sites.

Nominations for the upcoming meeting in Cartagena, Colombia will be discussed by the RPCU and will be provided to UNDP.

## **9. Regional R2R Steering Committee Meeting**

Peter Cusack provided an overview of the annotated agenda of RSC4 2019.

### **10. Next Meeting**

The RPCU will discuss within the team options of the next RSC's meeting venue and location to take into account the SPC arrangements and cost implications of holding a meeting in another country i.e. what the budget can afford and if the host country can host.

## Action Points

1. The Chair will update *the 'Mid-Term and final evaluation schedule'* for the STAR projects to include the End Dates with the potential to present at the RSC4.
2. RPCU to share with UNEP the multi-year costed workplan for Palau.
3. UNDP Sub-Regional Office will share with the RPCU the progress reports of the STAR projects and the PIRs once it is completed.
4. Suggested to present to the RSC4 the options on *'How to Better Work Together'* where countries with established Joint IW/STAR Committees can provide steps or activities to each option.
5. The Committee suggested discussing *'Mechanisms for program-level coordination and reporting'* at the RSC4 meeting.

## Outcomes

- The Committee adopted the annotated agenda of the 4th RPCG Meeting, Nadi.
- The Committee adopted the minutes of the RPCG3 Meeting in Townsville, Australia, 2018 noting to include the participants list.
- The Committee agreed that participation at the 2019 LME Meeting in Cartagena, Colombia, is to include two other country projects apart from Tuvalu and Vanuatu IW. Nominations for the upcoming meeting in Colombia will be discussed by the RPCU and this will be provided to UNDP.
- The Committee to consider having a common and consistent messaging with countries to emphasize on the programmatic approach understanding that the regional programme will report back to the PFD.
- The RPCU will discuss within the team options for the next RSC's meeting venue and location, taking account of SPC arrangements and the cost implications of holding a meeting in another country i. e. what the budget can afford and if the host country can host.

## ANNEX 10: Work Plan and Budget for the GEF Pacific IW R2R Regional Project



GEF IW R2R/ RSC.4/ 6  
Date: 28<sup>th</sup> July 2019  
Original: English

Fourth Regional Steering Committee Meeting for the GEF Pacific Regional International Water Ridge to Reef Project entitled:  
*Ridge to Reef – Testing the Integration of Water, Land, Forest & Coastal Management to Preserve Ecosystem Services, Store Carbon, Improve Climate Resilience and Sustain Livelihoods in Pacific Island Countries*

Nadi, Fiji, 30<sup>th</sup> to 31<sup>st</sup> July 2019

### **MULTI-YEAR COSTED WORKPLAN (MYCWP) OF THE REGIONAL IW R2R PROJECT**

The attached document is the proposed Multi-Year Costed Work Plan (MYCWP) of the Pacific Regional International Waters Ridge to Reef Project. This workplan aims to deliver the intended project outputs and outcome as amended, taking account of the findings and recommendations mid-term review, including recommendation 12 regarding a No-cost Extension).

# Regional International Waters Ridge to Reef Project

## Multi-Year Costed Work Plan

Date: July 18, 2019

Component	Outcome	Output	Activity	Sub-Activity	Component/ Outcome/ Output/ Activity/ Sub-activity	Milestone Target				Budget per component (Sub-Total)	Total Expenditures	Balance as of June 30, 2019	Fund Requirement July 2019 to Dec. 2021	Budget Forecast		
						Aug. 2015 to Jun 2019	Jul 2019 to June 2020	Jul 2020 to June 2021	Jul 2021 to Dec 2021					Jul 2019 to Jun 2020	Jul 2020 to Jun 2021	Jul 2021 to Dec 2021
1					<b>National Demonstrations to support R2R ICM/IWRM approaches for island resilience and sustainability</b>					4,450,000	2,310,506	2,139,494	2,447,893	1,164,051	1,075,682	208,160
	1				Successful pilot projects testing innovative solutions involving linking ICM, IWRM CCA (linked to national STAR projects via larger Pacific R2R Network)	14	14	14					2,298,987	1,098,180	992,647	208,160
		1			Up to 14 national pilot project area diagnostics based on R2R approach including: baseline environmental state and social data incorporating CC vulnerabilities; and local governance of water, land, forests and coasts reviewed	4	2						704,081	276,227	219,694	208,160
		2			14 national pilot projects test methods for catalyzing local community action, utilizing and providing best practice examples, and building institutional linkages for integrated land, forest, water and coastal management...	14	14	14					1,594,906	821,953	772,953	-
	2				National diagnostic analyses for ICM conducted for prioritizing and scaling-up key ICM/IWRM reforms and investments	14	14	14					108,906	50,871	58,035	-
		1			Up to 14 diagnostic analysis for ICM/IWRM and CCA investments conducted to inform priority areas for scaling-up in each of 14 participating PICs		6						88,906	50,871	38,035	-
		2			One regional ICM IWRM investments forum to present regional guidelines for characterizing and prioritizing coastal areas for ICM investment.			1					20,000	-	20,000	-
	3				Multi-stakeholder leader roundtable networks established for strengthened "community to cabinet" ICM/ IWRM	14	14	14					40,000	15,000	25,000	-
		1			Up to 14 multi-stakeholder leader roundtable networks established/revitalized comprising local leaders and local governments		3	3					30,000	15,000	15,000	-
		2			One Regional investment forum for R2R investment opportunities and planning			1					10,000	-	10,000	-
2					<b>Island-based investments in human capital and knowledge to strengthen national and local capacities for R2R ICM/IWRM approaches, incorporating CCA</b>					1,650,000	606,646	1,043,354	851,650	298,883	283,883	268,883
	1				National and local capacity for ICM and IWRM implementation built to enable best practice in integrated land, water, forest and coastal management and CCA	14	14	14					826,650	278,883	278,883	268,883
		1			At least 10 people with postgraduate training in R2R management. *At least 5 people will be women, At least one (1) innovative post-graduate training program for the Pacific Region in ICM/ IWRM and related CC adaptation delivered for project managers and participating stakeholders through partnership of internationally recognized educational institutes and technical support and mentoring programme with results documented	31	21	21	21				806,650	268,883	268,883	268,883
		2			Up to 14 community stakeholder groups (i.e. Catchment management committees, CSOs, etc.) engaged in R2R planning and CC adaptation activities.	9	14	14					20,000	10,000	10,000	-
	2				Incentive structures for retention of local R2R expertise and inter-governmental dialogue on human resource needs for ICM/IWRM initiated.	14	14	14					25,000	20,000	5,000	-
		1			At least one study completed identifying national human capacity needs for R2R (ICM/IWRM) implementation and benchmarking/ tracking competencies of national and local government units for R2R implementation		1						25,000	20,000	5,000	-

Component	Outcome	Output	Activity	Sub-Activity	Component/ Outcome/ Output/ Activity/ Sub-activity	Milestone Target				Budget per component (Sub-Total)	Total Expenditures	Balance as of June 30, 2019	Fund Requirement July 2019 to Dec. 2021	Budget Forecast		
						Aug. 2015 to Jun 2019	Jul 2019 to June 2020	Jul 2020 to June 2021	Jul 2021 to Dec 2021					Jul 2019 to Jun 2020	Jul 2020 to Jun 2021	Jul 2021 to Dec 2021
3					<b>Mainstreaming of Ridge-to-Reef ICM/IWRM approaches into national development planning</b>					1,125,000	242,965	882,035	880,300	364,583	358,383	157,333
	1				National and regional strategic action frameworks for ICM/IWRM endorsed nationally and regionally.	14	14	14					791,800	331,583	302,883	157,333
		1			National recommendations for up to 14 PICs to harmonise and strengthen governance framework through incorporation of R2R			6					544,250	229,583	157,333	157,333
		2			At least one relevant agreement and/or strategic action framework that incorporates R2R submitted for adoption by the leaders in up to 14 PICs			6					121,250	50,000	71,250	-
		3			Up to 14 National 'State of the Coasts' or 'State of the Islands' reports completed or SOC information provided for national and regional action planning for R2R investment.			6					126,300	52,000	74,300	-
	2				Coordinated approaches for R2R integrated land, water, forest, coastal management and CCA achieved in 14 PICs.	14	14	14					88,500	33,000	55,500	-
		1			14 functional inter-ministry committees (one in each PIC) strengthened or organized, building on existing structures, including IWRM committees where feasible	9	14	14					28,000	14,000	14,000	-
		2			14 functional inter-ministry committees addressing joint R2R management and planning decisions. *50% of participants will be women, youth, and/or from vulnerable groups	9	14	14					28,000	14,000	14,000	-
		4			At least 20 IMC members in total from the 14 pilot PICs engage in learning, leading to change in perception through participatory techniques.		20	20					32,500	5,000	27,500	-
4					<b>Regional and national 'Ridge-to-Reef' indicators for reporting, monitoring, adaptive management and knowledge management</b>					1,000,000	469,648	530,352	436,000	265,972	145,861	24,167
	1				National and regional formulation and adoption of integrated and simplified results frameworks for integrated multi-focal projects.	14	14	14					104,000	50,889	53,111	-
		1			1 simple and integrated national and regional reporting templates developed based on national indicator sets and regional framework to facilitate annual results reporting and monitoring from 14 PICs	14	14	14					49,000	24,500	24,500	-
		2			1 Unified/ harmonized multi-focal area results tracking approach and analytical tool developed, endorsed, and proposed to the GEF, its agencies and participating countries	1							30,000	13,889	16,111	-
		3			On demand, up to 14 national planning exercises in 14 Pac SIDS conducted with participants from relevant ministries with a mandate to embed R2R results frameworks into national systems for reporting, monitoring and budgeting	14	14	14					25,000	12,500	12,500	-
	2				National and regional platforms for managing information and sharing of best practices and lessons learned in R2R established.	14	14	14					332,000	215,083	92,750	24,167
		1			Regional 'ridge to reef' communications strategy developed and implemented and assistance provided to national R2R project, including, as relevant, partnerships with national and regional media and educational organizations	1	1	1					121,000	49,833	57,500	13,667
		2			Participation in IW:LEARN activities: conferences; preparation of at least 10 experience notes and interlinked websites with combined allocation of 1% of GEF grant	2 IWL 1 IWC	5	5					101,000	65,250	25,250	10,500
		3			Pacific R2R Network established with at least 100 users, online regional and national portals containing among others, databases, rosters of national and regional experts and practitioners on R2R, register of national and regional projects, repository for best practice R2R technologies, lessons learned, etc.		1	1					110,000	100,000	10,000	-

Component	Outcome	Output	Activity	Sub-Activity	Component/ Outcome/ Output/ Activity/ Sub-activity	Milestone Target				Budget per component (Sub-Total)	Total Expenditures	Balance as of June 30, 2019	Fund Requirement July 2019 to Dec. 2021	Budget Forecast		
						Aug. 2015 to Jun 2019	Jul 2019 to June 2020	Jul 2020 to June 2021	Jul 2021 to Dec 2021					Jul 2019 to Jun 2020	Jul 2020 to Jun 2021	Jul 2021 to Dec 2021
5					<b>Ridge-to-Reef Regional and National Coordination</b>					<b>1,576,582</b>	<b>807,764</b>	<b>768,818</b>	<b>719,014</b>	305,674	311,174	102,167
	1				Effective program coordination of national and regional R2R projects.	14	14	14	14				<b>719,014</b>	305,674	311,174	102,167
		1			Overall R2R programme coordination unit with alignment of development worker positions contributing to coordinated effort among national R2R projects (Year 1)	1	1	1	1				<b>310,000</b>	108,333	108,333	93,333
		2			Technical, operational, reporting and monitoring Unit is operational to provide support to national R2R projects, as may be requested by PICs, to facilitate timely delivery of overall programme goals. At least 14 requests per year are met effectively.	14	14	14					-	-	-	-
		3			At least 14 R2R staff are trained (in harmonized reporting and monitoring and other regional and national and capacity building modules, among others) resulting in effective results reporting and online information sharing	>14	14	14					<b>10,000</b>	3,333	3,333	3,333
		4			At least 4 quality information and/or data contributed/ updated per year (total of at least 16 throughout the project) to the online repository, as a result of support provided to PICs for the development and operation of the Pacific R2R Network and regional with national R2R web pages as a repository of information, documentation and for sharing best practices		2	2					<b>15,000</b>	7,500	7,500	-
		5			At least 4 (1 per year) planning and coordination workshops conducted for national project teams in the Pacific R2R network	3	1	1					<b>384,014</b>	186,507	192,007	5,500
6					<b>Project Management</b>					<b>515,872</b>	<b>226,488</b>	<b>289,384</b>	<b>318,580</b>	122,860	72,860	122,860
	1				Effective management of Regional IW R2R project	14	14	14	14				<b>318,580</b>	122,860	72,860	122,860
		1			Conduct of Midterm review supported	1							<b>238,580</b>	112,860	62,860	62,860
		2			Conduct of Final/Terminal evaluation supported				1				<b>50,000</b>	-	-	50,000
		3			National IW R2R project implementation supported	14	14	14	14				<b>30,000</b>	10,000	10,000	10,000
		5			Regional IW R2R project Final Report prepared & submitted				1				-	-	-	-
					<b>GRAND TOTAL</b>					<b>10,317,454</b>	<b>4,664,017</b>	<b>5,653,437</b>	<b>5,653,437</b>	<b>2,522,023</b>	<b>2,247,844</b>	<b>883,570</b>



## ANNEX 11: James Cook University Post Graduate Certificate List of Graduands

FIRST NAME	LAST NAME	PROJECT AFFILIATION	ORGANIZATION	COUNTRY
Joseph	Bridler	STAR	National Environment Services	Cook Islands
Muraai	Herman	STAR	National Environment Services	Cook Islands
Heimata	Karika	STAR	National Environment Services	Cook Islands
Dan-Olaf	Rasmussen	STAR	National Environment Services	Cook Islands
Paul	Teariki Maoate	IW	Ministry of Infrastructure Cook Islands	Cook Islands
Maria	Tuoro	STAR	National Environment Services	Cook Islands
Sarojni	Devi	IW	Pacific Community	Fiji
Sereseini	Dikalouniwai	IW	Water Authority of Fiji	Fiji
Sobha	Kumar	IW	Water Authority of Fiji	Fiji
Marston	Luckymis	STAR	Dept. of Environment Climate Change & Emergency Management	FSM
Faith Alexandra	Siba	IW	Dept. of Environment Climate Change & Emergency Management	FSM
Hans	Skilling	IW	Micronesia Red Cross Society	FSM
Rosalinda	Yatman	STAR	Dept. of Environment Climate Change & Emergency Management	FSM
Jorg	Anson	STAR	Dept. of Environment Climate Change & Emergency Management	FSM
Marlaina	Aroi	IW	Department of Commerce	Nauru
Crispina	Konelio	IW	Ministry of Natural Resources	Niue
Leena	Mesebeluu	IW	Ministry of Natural Resources & Tourism	Palau
Umai	Basilus	IW	Palau Conservation Society	Palau
Heather	Ketebengang	STAR	Palau Conservation Society	Palau
Rose	Alphonse	IW	Conservation and Environment Protection Authority	PNG
Anderson	Anjo	IW	Conservation and Environment Protection Authority	PNG
Senson	Mark	IW	Conservation and Environment Protection Authority	PNG
Julius	Lucky	IW	Environment Protection Agency	Republic of the Marshall Island
Lani	Milne	IW	Office of Environmental Planning and Policy coordination (OEPPC)	Republic of the Marshall Islands

FIRST NAME	LAST NAME	PROJECT AFFILIATION	ORGANIZATION	COUNTRY
Eti	Malolo Gie	IW	Ministry of Natural Resources and Environment	Samoa
Sammy	Airahui	IW	Ministry of Environment, Climate Change, Disaster Management and Meteorology	Solomon Islands
Debra	Kereseka	IW	Ministry of Environment, Climate Change, Disaster Management and Meteorology	Solomon Islands
Cadinia	Funganitao	IW	Ministry of Lands and Natural Resources	Tonga
Silia	Leger	IW	Ministry of Lands and Natural Resources	Tonga
Fononga	Vainga Mangisi-Mafilleo	IW	Pacific Community	Tonga
Pesega	Lifuka Samuelu	IW	Solid Water Agency of Tuvalu (SWAT)	Tuvalu
Feagaiga	Penivao	STAR	Ministry of Foreign Affairs, Trade, Tourism, Environment and Labour (MFTTEL)	Tuvalu
Lamese	Saamu	STAR	Ministry of Foreign Affairs, Trade, Tourism, Environment and Labour (MFTTEL)	Tuvalu
Mataio	Tekinene	STAR	Ministry of Foreign Affairs, Trade, Tourism, Environment and Labour (MFTTEL)	Tuvalu
Rolenas	Tavue Baereleo	IW	Department of Environmental Protection and Conservation	Vanuatu
Ericksen	Packet	IW	Department of Environmental Protection and Conservation	Vanuatu