



RICHARD BROOKS

# Terminal Evaluation

5<sup>th</sup> Regional R2R Project  
Steering Committee  
Meeting

October , 2020



UN  
DP

# R2R Project Background

- Execution through SPC
- SPC responsible for the management and delivery of programme activities, achieving project output & progress toward results and proper use of resources
- SPC regulations, rules and procedures apply to project implementation to the extent that they do not contravene the principles of the Financial Regulations and Rules of UNDP.
- UNDP Roles – oversight and monitoring
- **Project Life:** 5 years ( 2015 – 2020) & extended to September 2021
- **Project Budget:** GEF -10,317,454
- **Project Document Signed:** September, 2015 (clock starts ticking)

# Terminal Evaluation

- An Independent review – free from bias & conflict of interest
- **Mandatory** for all GEF-financed **full-sized projects** (FSPs)
- Primarily focus on expected and achieved accomplishments, critically examining the presumed causal chains, processes, and attainment of results
- Addresses both UNDP & GEF requirements
- Adhere – Project Level Evaluation (Guidance for Conducting Terminal Evaluations of UNDP supported, GEF Finance Projects . **New TE guidance:**  
[http://web.undp.org/evaluation/guideline/documents/GEF/TE\\_GuidanceforUNDP-supportedGEF-financedProjects.pdf](http://web.undp.org/evaluation/guideline/documents/GEF/TE_GuidanceforUNDP-supportedGEF-financedProjects.pdf)
- Mid Term Review conducted in 2019

# Purpose of TE

- To assess and document project results, and the contribution of these results towards achieving GEF strategic objectives aimed at global environmental benefits;
- To synthesize lessons that can help to improve the selection, design and implementation of future UNDP-supported GEF-financed initiatives; and to improve the sustainability of benefits and aid in overall enhancement of UNDP Programming
- To promote **accountability** and **transparency**

# Criteria to be Assessed

- 1) Assess the **efficiency and effectiveness** of a project in achieving its intended results. (i.e. how is/was the project managed?)
- 2) Assess the **relevance and sustainability** of outputs/outcomes. (i.e. did the project achieve what it was supposed to achieve?)
- 3) Provides **evidence-based information** that is independent, credible, reliable and useful. (i.e. serious process!)
- 4) Key to managing for **results** and reinforcing accountability for results.
- 5) Key for **learning** and **sharing knowledge** to improve project design.

# UNDP Roles

- UNDP – plays leading role in this Review including recruitment and finalisation of report
- UNDP will work closely/in partnership with SPC - including recruitment and finalisation of report
- Consultants to hold UNDP contract
- UNDP will work closely with SPC to ensure that participating national executing agencies are given opportunity to provide feedback on draft report

# Evaluation Team Composition

## Team Leader

**Integrated Water Resource Management (IWRM) or Integrated Coastal Zone Management (ICM) Specialist**

- Master's degree (MA or MSc. or higher) in natural resource governance, IWRM, ICM and development studies or closely related field.
- At least 10 years experience in evaluating international cooperation projects promoting the Ridge to Reef Approach, integrated water resources management (IWRM), integrated coastal zone management (ICM, natural resources governance or similar programs and projects
- Experience working in Asia and the Pacific and has a good understanding of the environment and sustainable development in the Pacific
- Extensive experience in conducting reviews and evaluation following the result-based management evaluation methodologies;

## Governance Specialist

- Master's degree (MA or MSc. or higher) in development management, natural resource governance, development studies or closely related field.
- 10 years experience in evaluating international cooperation projects promoting the Ridge to Reef Approach promoting programmatic strategies for environmental or natural resources governance or similar programs and projects
- Experience applying SMART indicators and reconstructing or validating baseline scenarios;

## National Consultant

# Timelines

- GEF guidelines – carried out during the period 6 months before and 6 months after operation closure of project
- SPC indicated interest in submitting 2<sup>nd</sup> extension request.
- Recommending that 2<sup>nd</sup> request is submitted for RSC endorsement



# Decisions for RSC

- **Composition of consultants** – Team Leader, Governance Specialist and National consultant?
- **National consultants** - with Covid 19, national consultants are needed to interview site stakeholders and provide reports to Team Leader. Within the confines of project budget (50K), who many national consultants are need and can be supported by budget?
- How many days is assigned to International & Local consultants consultancy?
- A timeline – for submission of comments/feedback from national IW projects after draft report is shared e.g. 1 - 2 weeks.